

Morningstar Direct[™] User Forum Phoenix, AZ Wednesday, February 19, 2014

Agenda

8:30am

Registration & Continental Breakfast

9:00am-9:10am

Welcome Address

Sharon Murphy, Head of Global Product Management

9:10am-10:00am

What's New in Morningstar Direct

Xiaohua Xia, Ph.D., CFA, SVP Institutional Software

Asset Management Track

Product Management & Sales Support

10:05am-10:55am

Create Custom Portfolios With Private or Morningstar® Data

Rob Beukema, Global Client Solutions Consultant Practice Leader

The portfolio management workspace in Morningstar Direct allows you to import private data and create custom portfolios and benchmarks. We will look at the different types of data that can be imported, automation features offered, and how to apply the data to various product areas of Morningstar Direct for further analysis.

Advisor Track

Multi-Asset Class Portfolio Management

Develop Sound Capital Market Assumptions

Qin Zheng, Product Specialist

The first step to asset allocation modeling is to develop capital market assumptions. To help you jump-start the process, Morningstar Direct provides access to 60,000 market indexes, and we will explain how to use them as proxies for the asset class behavior you are trying to model. In this session, you will also learn how to select from a variety of distribution models and returns methodologies, add your own data, and use resampling to develop your inputs.

11:00am-11:50am

Understand Product Performance With Various Morningstar Direct Tools

David Johnson, Product Manager

Morningstar Direct has the capabilities to help you dig deep into performance results and support findings used for various roles from the investment department to the sales force. Learn how to take advantage of returns-based and holdings-based style analysis, attribution analysis, factor exposure, and more—all to explain the product's performance.

Discover Asset-Allocation Solutions and Evaluate the Impact

Qin Zheng, Product Specialist

During our session, Develop Sound Capital Market
Assumptions, you learned how to create capital market
assumptions. We will now walk through optimization
and forecasting to apply these inputs. We will also
show you how to use risk decomposition to adjust your
allocation and to help develop your strategic policy.
You will learn how to execute returns-based style analysis to create a portfolio, and how to use total portfolio
attribution to examine portfolio returns.

Asset Management Track

Product Management & Sales Support

Advisor Track

Multi-Asset Class Portfolio Management

12:00pm-1:15pm

Networking Lunch

Back to Markowitz: How volatility-based weighting is taking us back to what Markowitz told us to do in the first place

Paul D. Kaplan, Ph.D., CFA, Director of Research, Morningstar Canada

The principles of Markowitz's portfolio construction model, while requires explicit risk and expected return assumptions, are widely accepted. Yet the most widely used portfolio construction technique, market-cap weighting, and its main rival, fundamental weighting, make no explicit assumptions about these parameters. With the advent of volatility-based weighting schemes, risk assumptions are now being explicitly stated, while silence remains on expected returns. This presentation will show how each volatility-based weighting scheme implies a set of expected returns and calls for us to take the final step back to Markowitz by making our assumptions about expected returns explicit.

1:20pm-2:10pm

Monitor and Evaluate Ongoing Product Performance

Lale Akman, Training Manager

Morningstar Direct provides tools to streamline ongoing performance monitoring of your investment products for internal reporting and competitive analysis against peer groups. Discover the many custom features to assist you in analyzing results effectively. We will discuss the various report examples for senior management, mutual fund board, portfolio managers, and more.

Conduct Manager Due Diligence With Morningstar or Custom Data

Jonathan O'Keefe, Senior Product Consultant

Morningstar Direct provides ways to simplify your due diligence and reporting processes for investments across multiple asset classes and custom groups. Monitor your results and apply point-weighted methodologies to grade how well the investment strategies meet their objectives. Learn how to take advantage of returns-based style analysis to identify the true style of a portfolio.

Asset Management Track

Product Management & Sales Support

2:15pm-3:05pm

Communicate Information With Powerful Reporting Solutions

Jim Ofria, Product Manager

Morningstar Direct's Presentation Studio and Report Portal can help product marketing and sales support teams effectively communicate company and product information. Discover the many templates to create your fact sheets, pitch books, and more. Learn how to run reports on demand and browse pre-approved templates using Report Portal.

Advisor Track

Multi-Asset Class Portfolio Management

Monitor Lineups With Equity Portfolio Analytics

David Johnson, Product Manager

Morningstar Direct includes tools to monitor equity portfolios in real time and to identify the impact of investment decisions with equity attribution analysis. Learn about the new enhancements in Portfolio Analysis, including flexible worksheet displays, heat maps to better track trends, and access to Morningstar templates.

3:10pm-4:00pm

Closing Guest Presentation

In Search of Skill: A Consultant's Point of View on Manager Selection

Jon Hale, Ph.D., CFA, Managing Consultant and Portfolio Manager

The Morningstar Investment Management approach to investment manager research and selection includes our qualitative research—people, process, parent, performance, and price—analytical data, and tools. In this session, we will discuss past challenges and findings to help pass on best practices in manager search and evaluation, manager selection and portfolio construction, and monitoring and due diligence.

6:00pm-8:00pm

Cocktails and Hors d'oeuvres

Please join the Morningstar Direct team for an evening of conversation, cocktails, and hors d'oeuvres.

Presentations



Overview

Access to Morningstar Data and Thought Leadership

► Morningstar Direct brings our research and award-winning analysts directly to you

Feature Innovation

▶ We listen to you and continue to innovate

What's Next ...

▶ Brief introduction to some of our exciting developments



Thought Leadership

2014 Sample Topics

- ► Where to be Active
- ► How Bright Is Smart Beta?
- ► Retirement Risk Strategies
- ► A Fresh Look at Commodities
- ► Talking Volatility
- ► The Asia Issue

3	E	SE SEL	M RNINGSTAR®

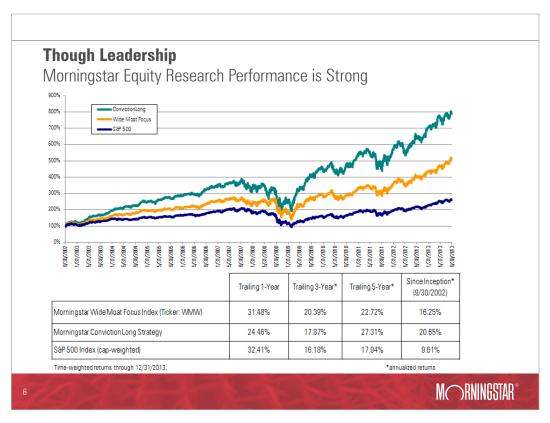


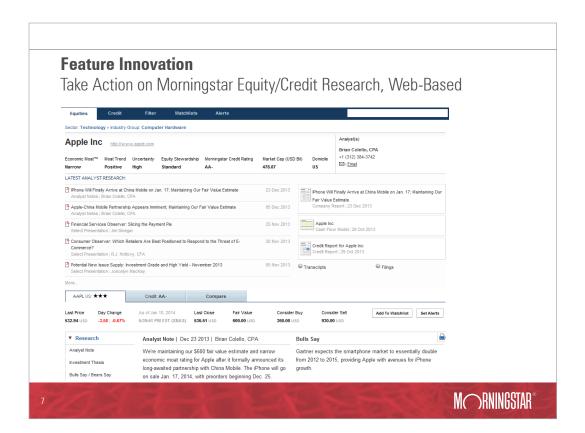
Thought Leadership

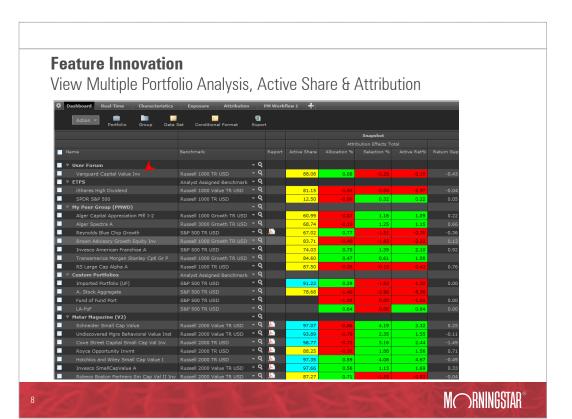
Morningstar Equity Research Performance Is Strong

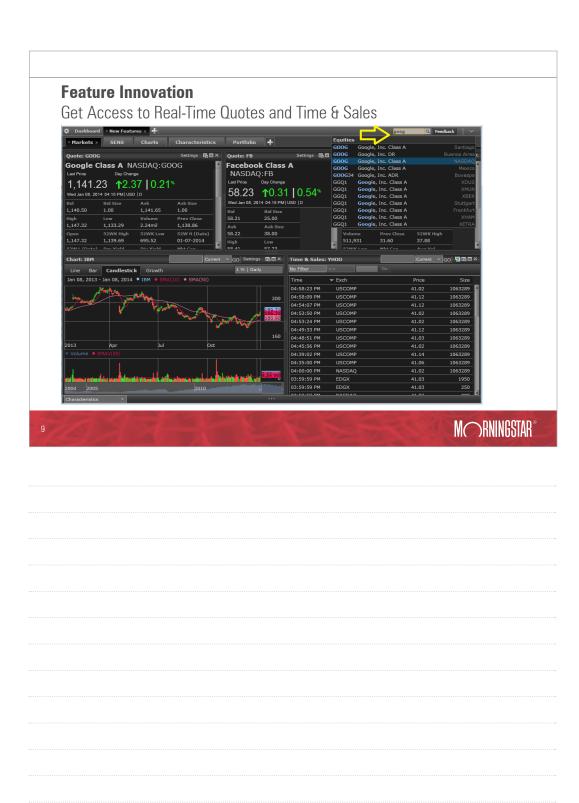
- Our Wide Moat Focus Index has outgained the S&P 500 by more than 600 basis points
 ▶ on an annualized basis since 2002 and outperformed in seven of the last 10 years.
- ▶ Our Wide-Moat, 5-star stocks have generated a 19.3% annualized return since 2002.
- ► The Morningstar Conviction Long Portfolio (composed of our 20 most undervalued and highest-conviction stocks) has returned more than 17% annually since inception.
 - ▶ Our ratings have generated exceptional performance over the long term.
- Morningstar's analyst team placed first, with 13 winners, in the 2013 Wall Street Journal "Best on the Street" stock-picking survey.

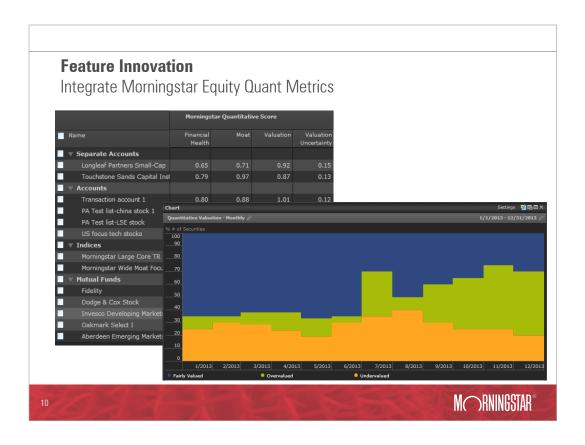


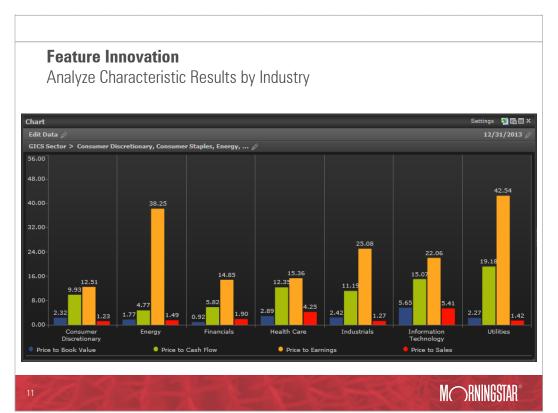












Feature Innovation

Screen Specific Results With Scorecard

	Ticker	Name Report Currency: Base Currency	YTD 1/1/2013 - 12/31/2013	1 Year 1/1/2013 - 12/31/2013	3 Years 1/1/2011 - 12/31/2013	5 Years 1/1/2009 - 12/31/2013	Total A Score
				Time Period Score (20%)	Time Period Score (20%)	Time Period Score (50%)	
1		▼ US OE Large Blend					
2	WFSPX	BlackRock S&P 500 Stock K	3.00	3.00	4.00	3.00	Кеер
3	CFIMX	Clipper	3.00	3.00	3.00	4.00	Кеер
4	SMGIX	Columbia Contrarian Core Z	4.00	4.00	4.00	4.00	Кеер
5	AQEAX	Columbia Large Core Quantitative A	3.00	3.00	4.00	3.00	Кеер
6	UMBIX	Columbia Value and Restructuring Z	4.00	4.00	1.00	4.00	Кеер
7	NYVTX	Davis NY Venture A	4.00	4.00	1.00	2.00	Кеер
8	DFUSX	DFA US Large Company I	3.00	3.00	4.00	3.00	Кеер
9	DSEFX	Domini Social Equity Inv	3.00	3.00	2.00	3.00	Кеер
10	FGIRX	Fidelity Advisor Growth & Income A	3.00	3.00	4.00	3.00	Кеер
11	FALHX	Fidelity Advisor Large Cap B	4.00	4.00	4.00	4.00	Кеер
12	FDESX	Fidelity Advisor® Diversified Stock O	3.00	3.00	4.00	4.00	Кеер
13	FGRIX	Fidelity Growth & Income	3.00	3.00	4.00	3.00	Кеер
14	FLCSX	Fidelity Large Cap Stock	4.00	4.00	4.00	4.00	Кеер
15	FUSEX	Fidelity Spartan 500 Index Inv	3.00	3.00	4.00	3.00	Кеер
16	FSTMX	Fidelity Spartan Total Market Index Inv	3.00	3.00	4.00	4.00	Кеер
17	ITHAX	Hartford Capital Appreciation A	4.00	4.00	1.00	4.00	Кеер
18	JACNX	Janus Contrarian D	4.00	4.00	1.00	3.00	Кеер
19	JNGIX	Janus Growth & Income D	3.00	3.00	3.00	3.00	Кеер
20	PIXAX	PIMCO Fundamental IndexPLUS AR A	4.00	4.00	4.00	4.00	Кеер

12



Feature Innovation

Determine Style Exposure With Custom Indexes

Ticker	Name Report Currency: Base Currency	5 Years 1/1/2009 - 12/31/2013											
		Return 🚽	Style Drift (RBSA)	Russell Top 200 Growth TR USD	Russell Top 200 Value TR USD	Russell Mid Cap Growth TR USD	Russell Mid Cap Value TR USD	Russell 2000 Growth TR USD	Russell 2000 Value TR USD	MSCI EAFE NR USD	FTSE NAREIT All Equity REITs TR	Morningstar US Govt/Corp TR	R-Squa red
	▼ US OE Large Blend												
PIXAX	PIMCO Fundamental IndexPLUS	29.35	17.27	0.00	45.37	0.00	20.22	0.00	2.44	17.48	14.48	0.00	95.53
VCVLX	Vanguard Capital Value Inv	26.99	18.00	0.00	0.00	31.63	0.00	14.94	21.32	28.12	4.00	0.00	92.08
FLCSX	Fidelity Large Cap Stock	24.08	30.00	4.28	23.22	25.81	28.06	0.00	6.79	11.85	0.00	0.00	95.70
OAKLX	Oakmark Select I	24.00	22.17	8.24	29.93	28.06	13.29	0.00	6.79	13.68	0.00	0.00	92.30
FDESX	Fidelity Advisor® Diversified St	23.41	23.98	0.00	33.15	36.70	7.27	0.00	5.87	16.31	0.72	0.00	96.29
FALHX	Fidelity Advisor Large Cap B	22.90	30.65	4.95	22.38	25.56	28.56	0.00	6.52	12.03	0.00	0.00	95.61
OAKMX	Oakmark I	22.39	27.44	26.90	15.49	2.97	42.75	0.00	5.14	4.46	2.29	0.00	95.79
PSTKX	PIMCO StocksPLUS Instl	22.39	15.08	25.16	34.37	19.27	0.00	0.00	0.00	14.31	6.88	0.00	97.27
YAFFX	Yacktman Focused Svc	22.39	25.70	0.00	19.48	12.92	21.43	0.00	0.00	9.61	18.77	17.80	79.44
YACKX	Yacktman Svc	22.35	25.89	0.00	24.90	11.46	21.07	0.00	0.00	7.98	19.19	15.41	84.51
LLPFX	Longleaf Partners	22.05	33.96	0.00	0.00	52.26	27.06	6.68	0.00	7.81	4.79	1.39	87.68
WPVLX	Weitz Partners Value	21.43	27.16	0.00	0.00	17.75	27.04	11.14	23.98	0.00	0.00	20.09	91.14
FADAX	Fidelity Advisor® Dividend Gro	21.34	12.08	0.00	0.00	46.95	0.00	3.67	23.07	22.60	3.71	0.00	97.23
FDGFX	Fidelity Dividend Growth	21.20	11.81	0.00	0.00	48.49	0.00	0.15	25.40	23.22	2.74	0.00	97.48
SMGIX	Columbia Contrarian Core Z	20.54	14.64	27.73	33.95	29.01	0.00	0.00	0.00	9.31	0.00	0.00	97.37
CFIMX	Clipper	19.48	19.04	2.98	45.63	0.00	43.40	0.00	0.00	0.00	0.00	7.99	92.34
UMBIX	Columbia Value and Restructuri	19.48	21.93	0.00	7.47	56.60	0.00	4.15	7.25	23.86	0.67	0.00	93.20
WVALX	Weitz Value	19.35	30.23	17.01	0.00	0.00	57.63	4.71	2.81	0.00	0.00	17.85	93.07
POSKX	PRIMECAP Odyssey Stock	19.16	16.26	36.05	9.16	20.98	23.22	0.00	0.00	0.00	0.00	10.58	96.73
JMUEX	JPMorgan US Equity Instl	19.12	8.54	38.42	33.12	19.06	0.00	4.66	0.00	4.74	0.00	0.00	99.09
AGOCX	Prudential Jennison Equity Inco	19.11	24.19	17.73	12.61	33.01	0.00	0.00	0.00	17.79	0.00	18.86	91.50
MPGFX	Mairs & Power Growth Inv	19.10	21.19	12.14	15.59	9.50	33.63	0.00	21.17	0.00	0.00	7.97	94.14
VTCIX	Vanguard Tax-Managed Capital	18.81	5.28	34.61	36.22	19.61	5.64	2.60	0.70	0.62	0.00	0.00	99.95

13

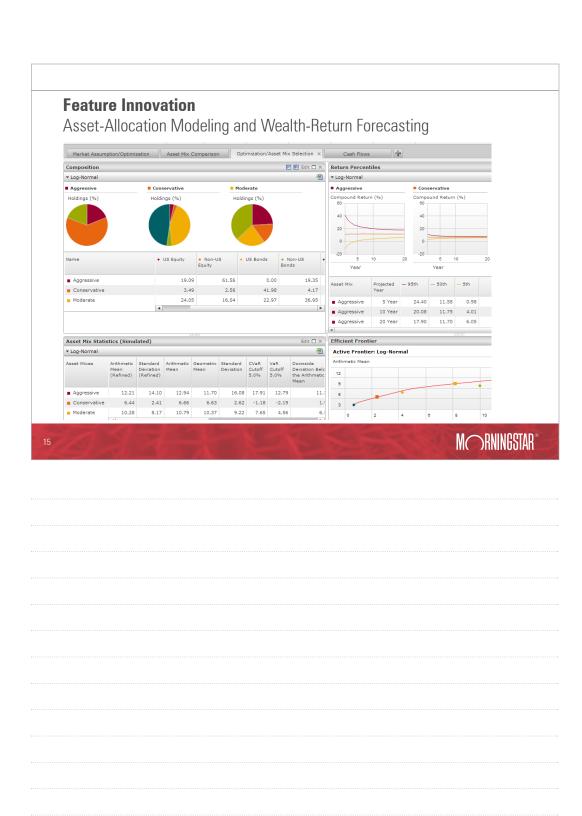


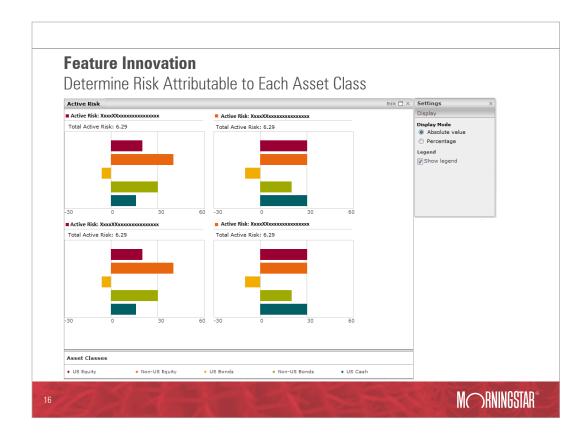
Feature Innovation

Multi-Asset Investment Management Solution

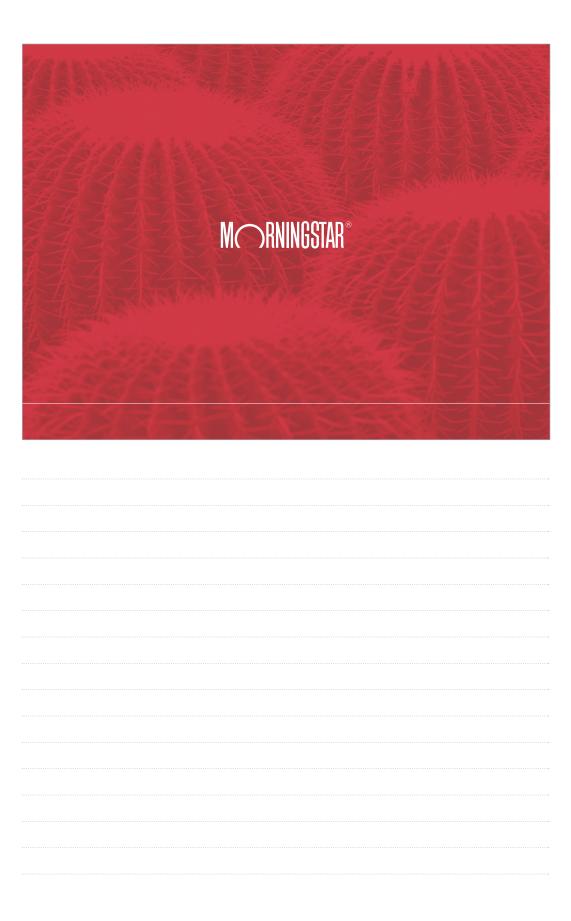
Capital Market Assumptions.	Asset Allocation	Manager Selection	Portfolio Construction	Portfolio Monitoring	Reporting
Historical Return Analysis	Mean-Variance Optimizer	Global strategy database	Create/Edit Portfolios	Multi-Asset Port Attribution	Presentation Studio for DIY
Scenario-based Modeling	CVAR-based Optimizer	Fund Holdings Database	Import Ports from Custodians	True Exposure & Concentration	Scheduled Batch Runs
Ibbotson CMAs	Wealth Forecast	Ranking, Scoring & Screening	Trigger/Alert Setup	Client-specific Data Integration	Report Archive for Auditing
	Surplus Optimization	Fund/Strategy Report	Risk Model based Optimizer	Daily Valuation	
	Risk Decomposition			User-defined Alerts	
	Resampling			Risk Analysis	

M\(\tag{RNINGSTAR}^\)

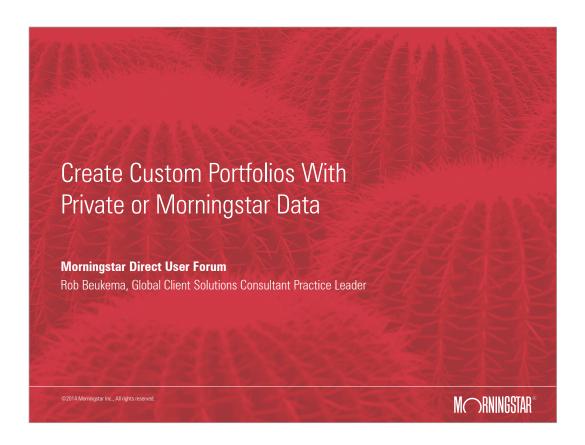




What's Next ...



Create Custom Portfolios With Private or Morningstar Data



Objective

Use the Portfolio Management workspace to create custom portfolios and apply them to various product areas of Morningstar Direct to perform in-depth analysis.

Options for Creating and Updating Portfolios

- ► Manually select investments and weightings for a multiple periods
- ▶ Importing current and historical holdings and returns data via Excel or text
- ▶ Automated importing of holdings and returns from a third party
 - ► Link up with custodian via FTP
 - ► Extract from local portfolio accounting system
 - ► Morningstar relationship with Advent

3	1 8 8	MC) RNINGSTAR®

Create Custom Portfolios With Private or Morningstar Data

Scenario 1

- ► Create Custom Portfolio
 - ► Model portfolio (fund of fund)
- ► Apply Custom Portfolio to Various Product Modules
 - ▶ Performance Reporting to monitor and evaluate portfolios
 - ▶ Total Portfolio Attribution to identify the impact of allocation decisions
 - ▶ Presentation Studio to effectively communicate results
- ► Additional Tools
 - ► Custom database
 - ▶ Note manager

4



Scenario 2

- ► Create Custom Portfolio
 - ► Imported portfolio (stock portfolio)
- ► Apply Custom Portfolio to Various Product Modules
 - ▶ Performance Reporting to monitor and evaluate stocks
 - ► Equity Attribution to identify impact of investment decisions
 - ▶ Portfolio Analysis to monitor stocks in real time
 - ▶ Presentation Studio to effectively communicate results

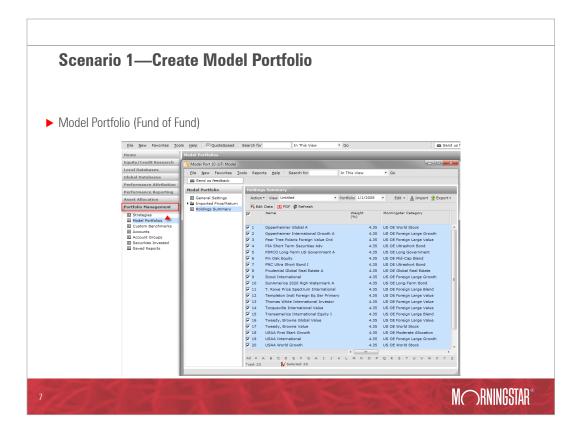
M DAIINICOTAD®

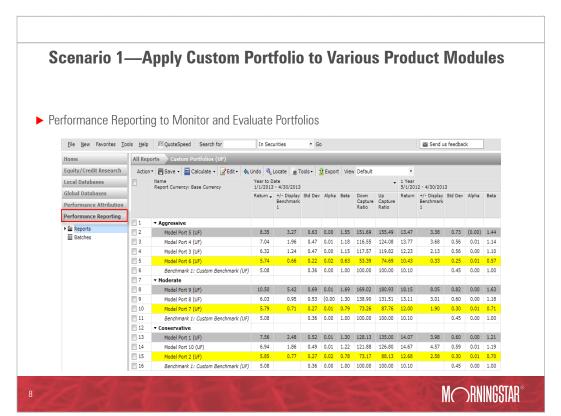
Scenario 2 (continued)

- ► Perform In-Depth Stock Analysis
 - ► Equity analyst research for analyst best ideas, weekly updates, videos, discounted cash-flow models, and more
 - ► Document library for corporate reports
 - ▶ Morningstar publications for *StockInvestor* newsletter
- ► Additional Tools
 - ► Custom database
 - ▶ Note manager

		IVIC JININUUIAF	

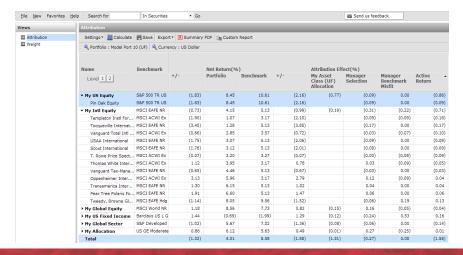
Create Custom Portfolios With Private or Morningstar Data

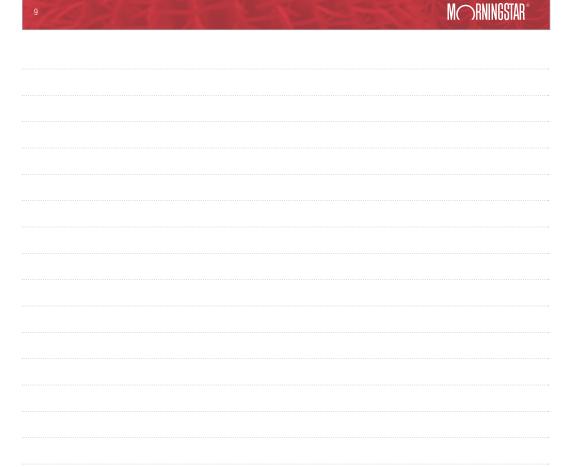




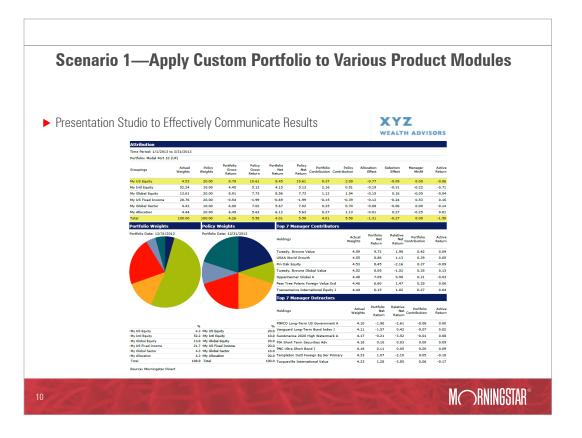
Scenario 1—Apply Custom Portfolio to Various Product Modules

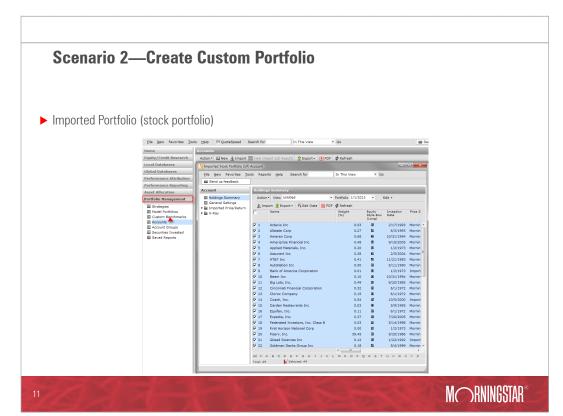
▶ Total Portfolio Attribution to Identify the Impact of Allocation Decisions





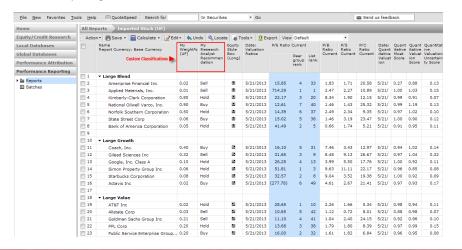
Create Custom Portfolios With Private or Morningstar Data



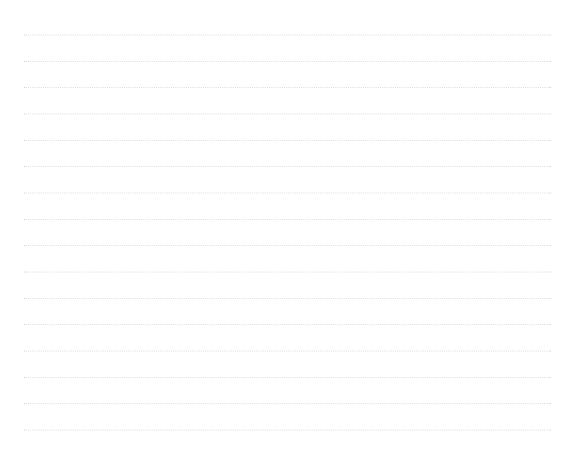


Scenario 2—Apply Custom Portfolio to Various Product Modules

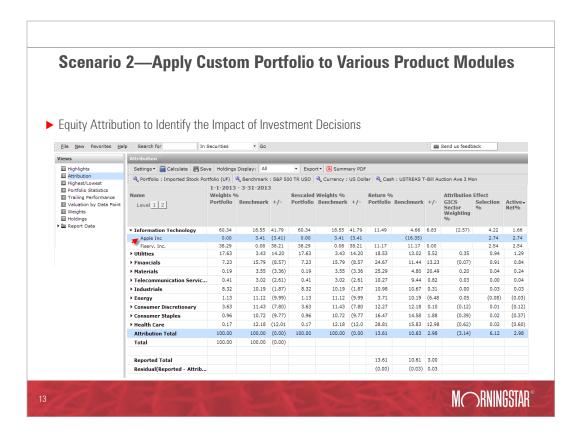
▶ Performance Reporting to Monitor and Evaluate Stocks



M RNINGSTAR®



Create Custom Portfolios With Private or Morningstar Data



Scenario 2—Apply Custom Portfolio to Various Product Modules

▶ Portfolio Analysis to Monitor Stocks In Real Time



M RNINGSTAR®

Scenario 2—Apply Custom Portfolio to Various Product Modules

▶ Presentation Studio to Effectively Communicate Results at Portfolio Level

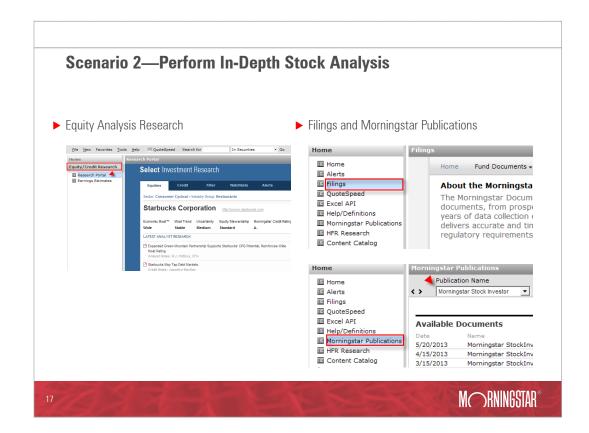


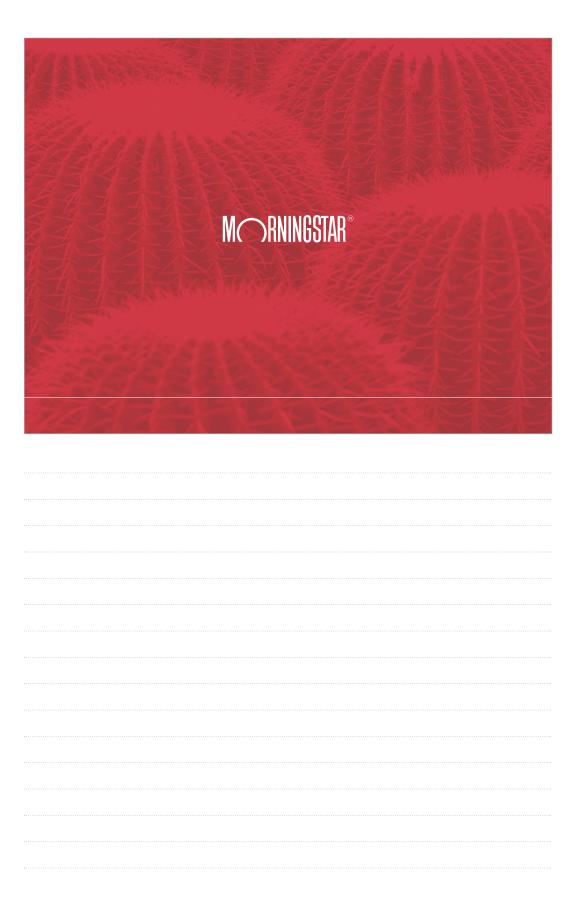
15



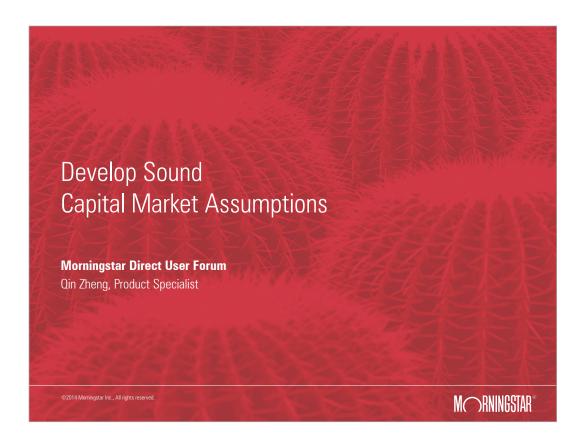
Create Custom Portfolios With Private or Morningstar Data

Scenario 2—Apply Custom Portfolio to Various Product Modules Presentation Studio to Effectively Communicate Results at Stock Level **Toported Stock Portfolio** **Add St





Develop Sound Capital Market Assumptions



Agenda

- ► Two Sessions
 - ► 10:05-10:55 Develop Sound Capital-Market Assumptions
 - ► 11:00-11:50 Discover Asset-Allocation Solutions and Evaluate the Impact
- ▶ Content
 - ▶ 1st session sets the foundation
 - ► 2nd session explores the application of this foundation

Objective

- ► Take-away
 - ► 1st session: Gain awareness of Morningstar Direct's Asset Allocation data and methodologies
 - ► 2nd session: Learn to create and use a strategic policy to create & monitor model portfolio
- ► Workflow
 - ▶ Define CMAs
 - ➤ 2nd session → Optimize → Forecast → Risk Decomposition → Tweak → Forecast → Formulate Strategic Policy → Examine Investment Options (RBSA) → Monitor Portfolio (TPA)

3			MOF	NINGSTAR®
				·····

Develop Sound Capital Market Assumptions



Key Asset-Allocation Capabilities

- ▶ Proxies
 - ► Any universe, incl. 60,000 indexes
- ► Asset Class Assumption Methodologies
 - ► Normal/log-normal
 - ► Johnson (fat-tailed)
 - ▶ Bootstrapping
- ► Expected Return Methodologies
 - Historical
 - ▶ Building blocks
 - ► CAPM
 - ► Black-Litterman
 - ► User-defined

What are Capital Market Assumptions

- ► They are what you feed into your Optimizer
 - ➤ Specifically, each asset class essentially ends up with a time series of "prices"
- ► Fundamentally, they reflect what you believe to be reasonable expectations about the future
 - ▶ Beware: garbage in = garbage out
 - ► Not historical. Expected!
 - ➤ Your assumptions define your set of possibilities—the risk and returns you can expect in the future—as illustrated by the efficient frontier produced by the Optimizer. (Session 2)

M DAIINICOTAD®

	-	- 2	IVIC JNIVINOVIAN
			······································

Develop Sound Capital Market Assumptions

What are Capital Market Assumptions

- ► How do we come up with our expectations?
 - ▶ Either parametrically, by fitting historical data into a function and tweaking the function's parameters (mean, standard deviation, skewness, kurtosis, correlation), or empirically, by deciding what history to include or exclude, and how much weight to assign to it.
 - ► Allow extrinsic knowledge to influence your assumptions.

- 7



Asset-Class Proxies

- ▶ Why do we need them?
 - ► Morningstar Direct requires this as a starting point; most people prefer to start here
- ► What if they are not adequate or you have your own assumptions?
 - ▶ Override
- ► What if we don't want to bother? How can we jump-start the process?
 - ► Use sample asset class sets



Distribution Models

- ► Lognormal
 - ► Parametric
 - ➤ Your *levers:* mean ("expected return"), standard deviation, correlation, amt. of history
 - ► Use case: Most widely-used, part and parcel of mean-variance optimization
- **▶** Johnson
 - ► Parametric
 - ➤ Your *levers:* same above, plus skewness and kurtosis
 - ► Use case: Better incorporate extreme events, include alternative asset classes

- ▶ Bootstrapping
 - ► Non-parametric
 - ➤ Your *levers:* assign weights to each proxy and period

M RNINGSTAR

- ► Use case: bimodal history, inadequate or non-continuous history, aberrations
- Use asset class distribution graphs to see what fits

Develop Sound Capital Market Assumptions

Returns Methodologies

- ► Purpose
 - ► They help you come up with expected return which is the most important of the four moments of a statistical distribution
- ▶ User-Defined
 - Use case: You have your own view and simply want to override historical mean
- Historical
 - ► Use case: You are satisfied with historical mean

- ► CAPM
 - ► Use case: Rely on the CAPM model to set expected return
- ► Black-Litterman:
 - ► Use case: You want to incorporate market cap
- ► Building Blocks
 - Use case: You want to set a premium for each individual asset class

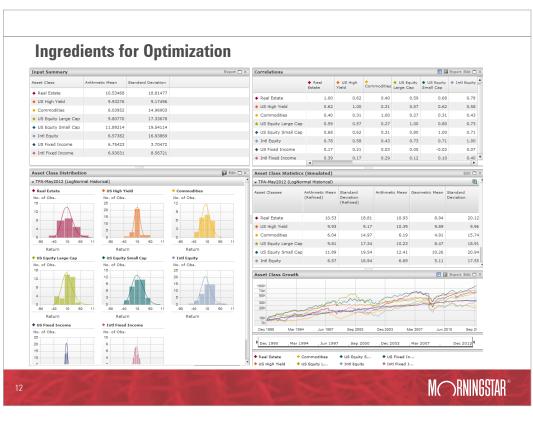
10



Pulling it all together

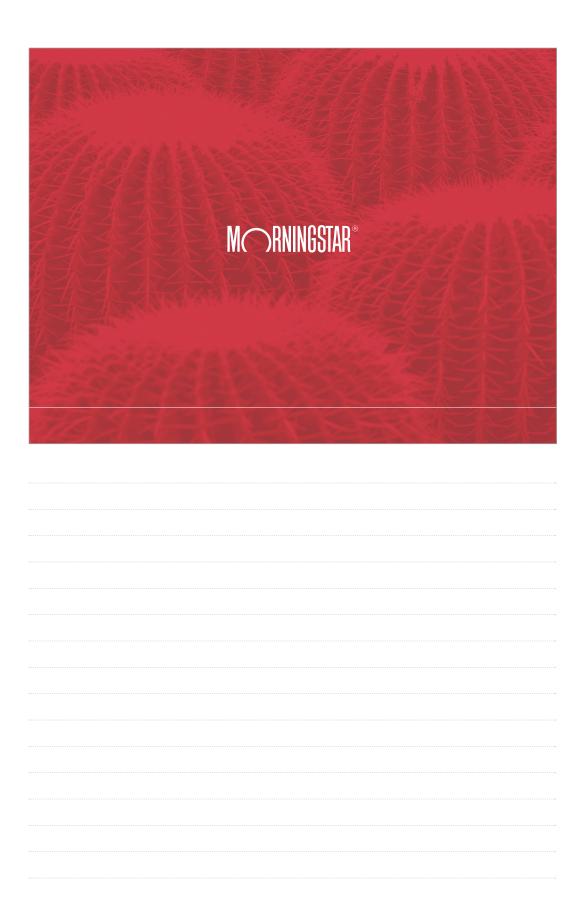
- ► You have
 - Created an asset-class set (= determined your candidate asset classes)
 - ► Picked proxies
 - ► Picked a distribution model
 - ► Picked a returns methodology
 - ► Reviewed and tweaked the applicable parameters

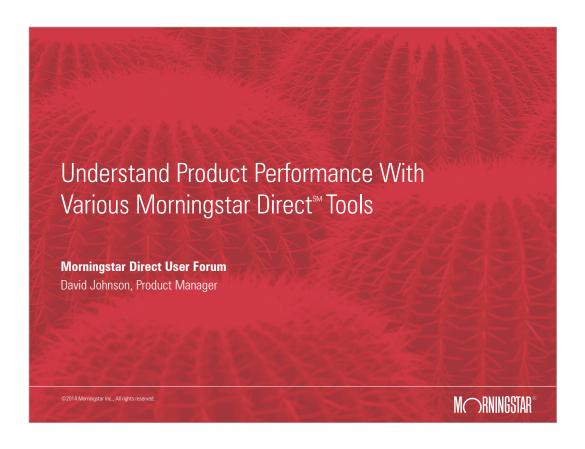
- ► As a result
 - ➤ You now have the ingredients to feed into an Optimizer





Develop Sound Capital Market Assumptions





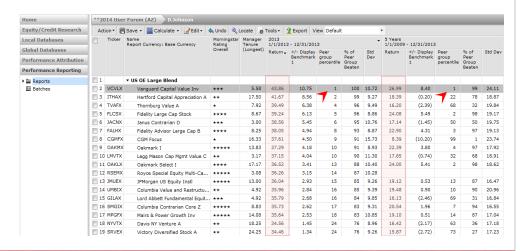
Outline

- ► Performance Results
- ► Style Exposure
- ► Historical Sector Exposure
- ► Impact of Sector Decisions
- ► Impact of Stock Selection
- ► What else is driving performance?
- ► Additional Tools



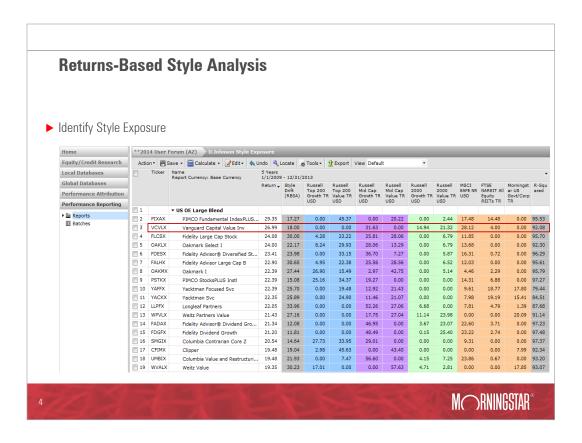
Performance Reporting

▶ Determine Performance Results



M RNINGSTAR*





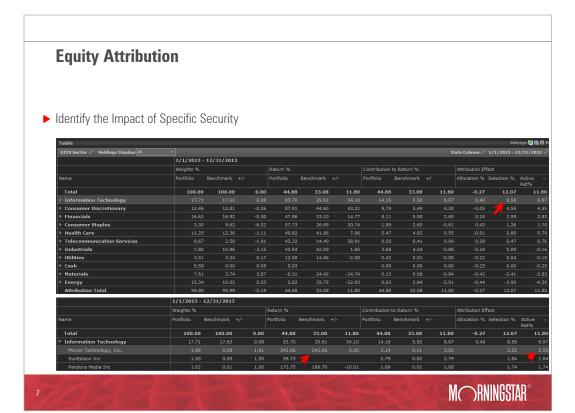
Returns-Based Style Analysis • Understand Historical Sector Exposure—specifically Technology **Technology** **Technology**

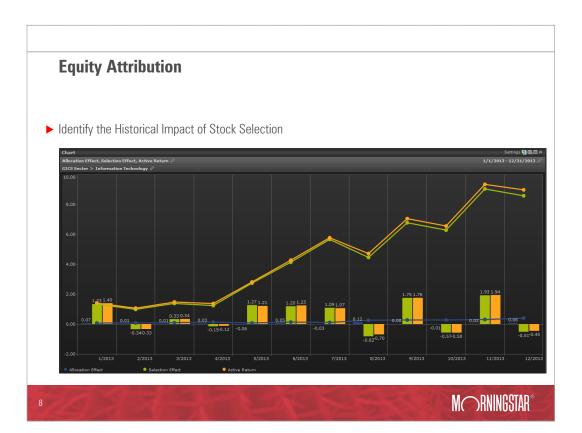
Equity Attribution

► Identify the Impact of Sector Decisions



M RNINGSTAR*





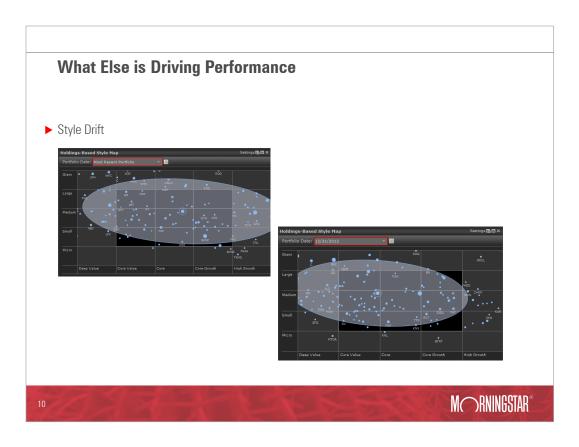
What Else is Driving Performance?

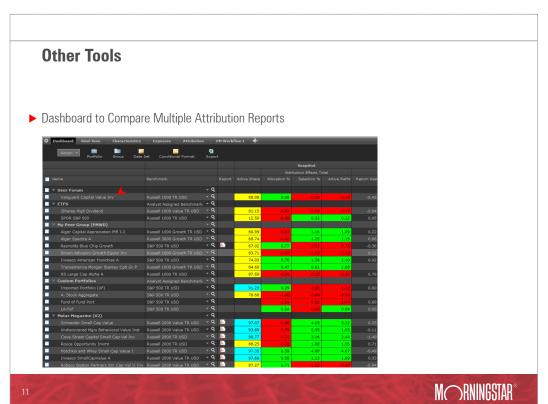
► Factor Exposure



9

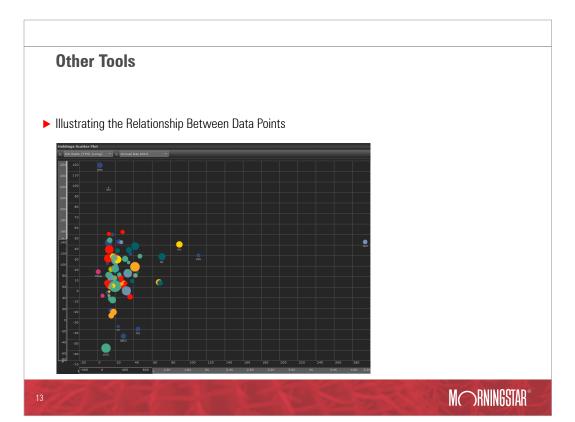


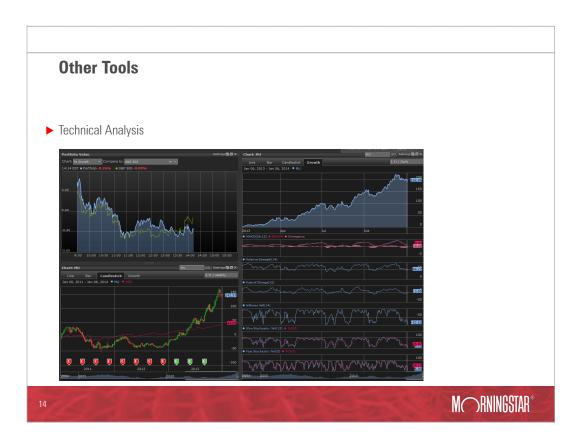




M RNINGSTAR

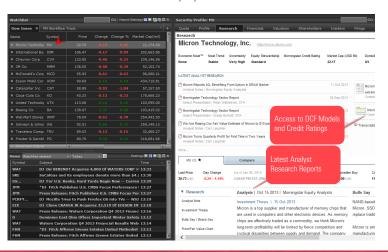
Other Tools Excel and Links to Presentation Studio Templates | Compared Control Value | Compar





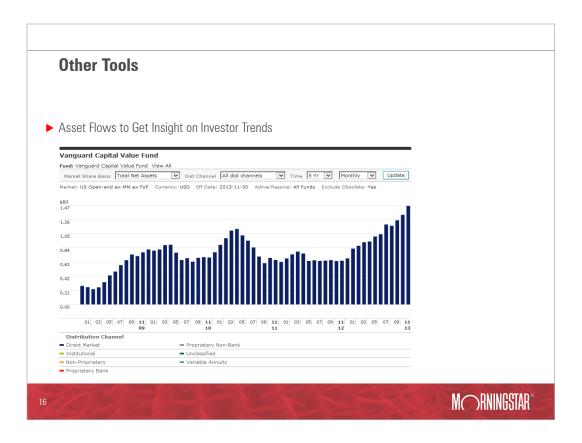
Other Tools

▶ Watch Lists and Access to Select Equity Research



M RNINGSTAR

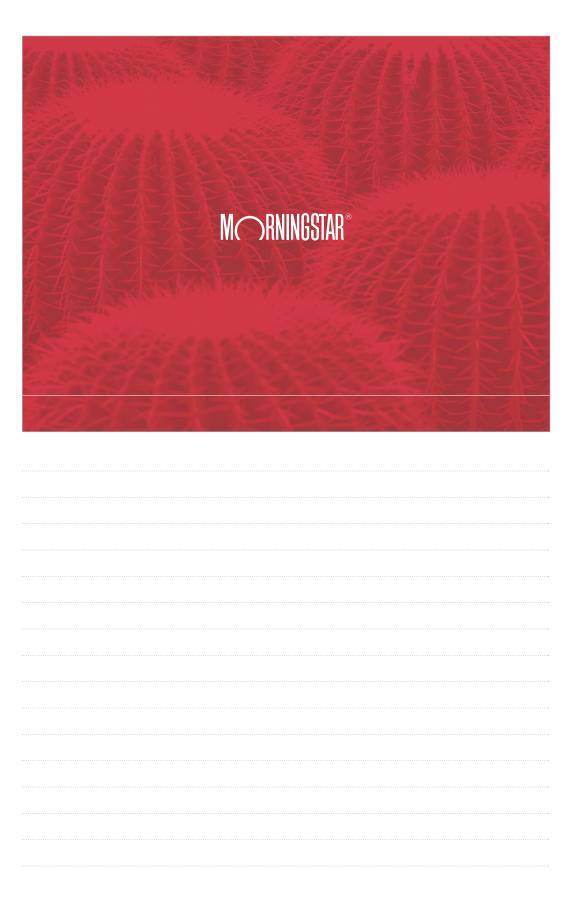




Other Tools

- ► Equity and ETF Research in Portfolio Analytics
 - ▶ Company profiles
 - ► Morningstar Stock Analyst Reports
 - ► Financial statement analysis
 - ▶ Ownership
 - ► Valuation ratios
 - ► Earnings estimates
 - ► Call transcripts
 - ► Industry peers
 - ▶ Debt analysis

- ► News and Market Calendar
 - ► Earnings announcements
 - ▶ Upgrades/downgrades
 - ► IPOs
 - ► Splits
 - ► Economic announcements
 - ▶ Events





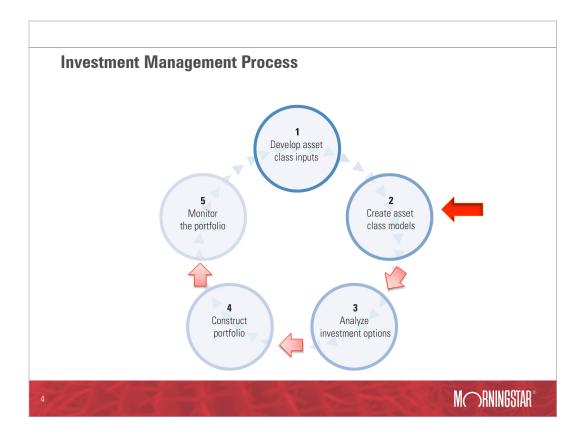
Agenda

- ► Two Sessions
 - ► 10:05-10:55 Develop Sound Capital-Market Assumptions
 - ▶ 11:00-11:50 Discover Asset-Allocation Solutions and Evaluate the Impact
- ▶ Content
 - ▶ 1st session sets the foundation
 - ➤ 2nd session explores the application of this foundation

Agenda

- ► Take-away
 - ► 1st session: Gain awareness of Morningstar Direct's Asset-Allocation data and methodologies
 - ► 2nd session: Learn to create and use a strategic policy to create & monitor model portfolio
- ► Workflow
 - ▶ Define CMAs → Optimize → Risk Decomposition → Forecast → Tweak → Forecast → Formulate Strategic Policy → Examine Investment Options (RBSA) → Monitor Portfolio (TPA)

3	M RNINGSTAR*



Key Asset Allocation Capabilities

- ► Optimization Return Metrics
 - ► Arithmetic mean
 - ► Geometric mean

- ► Optimization Risk Metrics
 - ► Standard deviation
 - ► Conditional Value-at-risk (CVaR)
 - ▶ Downside deviation
 - ► First lower partial moment

Key Asset Allocation Capabilities

- ▶ Constraints
- ► Resampling
- ► Surplus Optimization
- ► Risk Decomposition
- ► RBSA (Returns Based Style Analysis)
- ► TPA (Total Portfolio Attribution)

6	M RNINGSTAR®

Optimizing

- ▶ Picking up where we left off
 - ➤ Your assumptions define your set of possibilities—the risk and returns you can expect in the future
- ► Next Step
 - Run optimization on your assumptions



Optimizing

- ► Before you run Optimization, what else do you need to know?
 - ▶ How do you define return ("reward")—arithmetic or geometric mean
 - ► How do you define risk?—SD, CVaR, downside deviation, FLPM
 - ► What constitutes MVO?—arithmetic mean and SD
- Are you confident in your CMAs or do you want room for error? – resampling
- Do you have real-world constraints? — individual, relative, group
- ► What is your goal? Maximize return or surplus? surplus optimization



Risk Decomposition

- ► What is risk decomposition?
 - ► Risk decomposition dissects the risk of the asset mix, highlighting concentrations and helping adjust allocation to better meet risk preferences, mandates, and diversification.
- ▶ Why is it relevant?
 - ► Show which assets are most responsible for portfolio risk
 - ► Help make decisions about rebalancing the portfolio to alter the risk

		M RNINGSTAR"

Risk Decomposition, continued

- ▶ What are the steps?
 - ► Start with an efficient asset mix
 - ► See where the risk and return is
 - ► Contribution of each asset class to risk and return
 - ► See where the active risk is (tracking error)
 - Contribution of each asset class to active risk
 - See how allocation adjustments can help, fix any problems
 - Marginal contribution to risk and active risk

- ▶ What is the end result?
 - Asset mixes that are more appropriate
 - ► And hopefully still efficient or close to efficient

10



Forecasting

- ▶ What is forecasting?
 - ► Forecasting performs thousands of simulations to come up with a range of likely outcomes, based on your CMAs. As such, it helps determine whether an Asset Mix is adequate.
- ► What is the underlying methodology?
 - ► Monte Carlo simulation



Forecasting, continued

- ► How do you do it?
 - ► Select asset mixes
 - ➤ One of them will end up becoming your strategic asset allocation – identify which is suitable
 - ► Define your goals for the strategic asset allocation
 - ► Return, wealth, risk, cash-flow needs
 - ► Review how each asset mix performs in forecasting

12			M RNINGSTAR*

Returns-Based Style Analysis

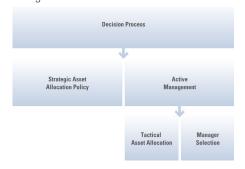
- ▶ What is RBSA?
 - ► Runs a regression of fund returns against your asset-class proxies
- ▶ Why do we need it?
 - ➤ You are trying to construct a model portfolio—a portfolio of actual funds that acts in accordance with your strategic policy (the very strategic policy you came up with at the end of forecasting).
- ► How does it work?
 - ► Single period or multi period (overall or rolling period)
 - ➤ Allows you to identify a fund's true style, style shift over time, and bestfit benchmark set
 - Provides a starting point
 - ▶ Use performance reporting and Scorecard to reduce the list further based on your specific needs
 - ▶ Construct a model portfolio

13



Total Portfolio Attribution

- ▶ What is total portfolio attribution?
 - Whereas asset allocation is used to come up with a strategic policy, total portfolio attribution compares your model portfolio with your strategic policy and quantifies the value added from active management.
- Asset Allocation Decision vs. Investment Manager Decision





Total Portfolio Attribution, continued

- ▶ Specifically, it isolates the impact of
 - ► Over/under allocation and timing to various asset classes
 - Selection and allocation to investment managers
 - ➤ Differences between style benchmarks and asset-class proxies (manager benchmark misfit)
 - ► Manager fees and expenses

M RNINGSTAR*

Pulling It All Together

- ▶ You have
 - ► Come up with *capital market* assumptions
 - ► Created an efficient frontier with the help of an *Optimizer*
 - ➤ Selected Asset Mixes and tweaked them to fine-tune your risk with *Risk Decomposition*
 - Run Monte Carlo simulations in Forecasting to see which asset mix is adequate and should become your strategic policy
- ➤ Started building a Model Portfolio by narrowing down a list of funds based on the quality of the *RBSA* regression against the asset classes that compose your strategic policy
- ► Finished building your model portfolio (not covered in these sessions)
- Monitored how your model portfolio performed relative to the strategic policy with total portfolio attribution

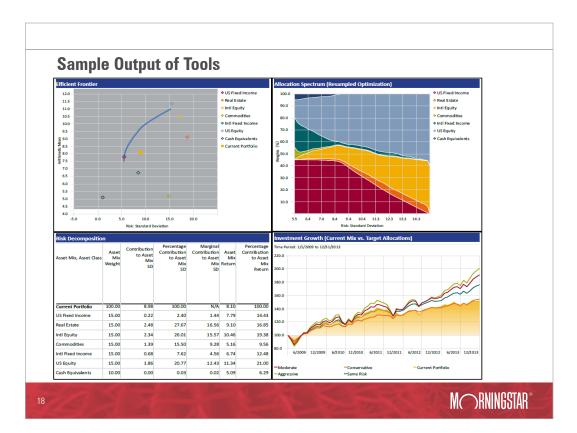
16

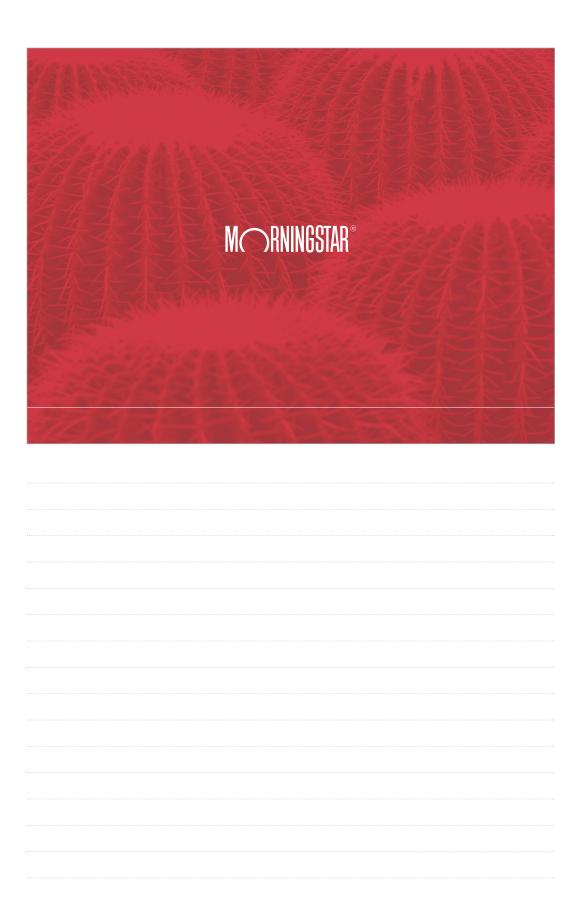


Pulling It All Together

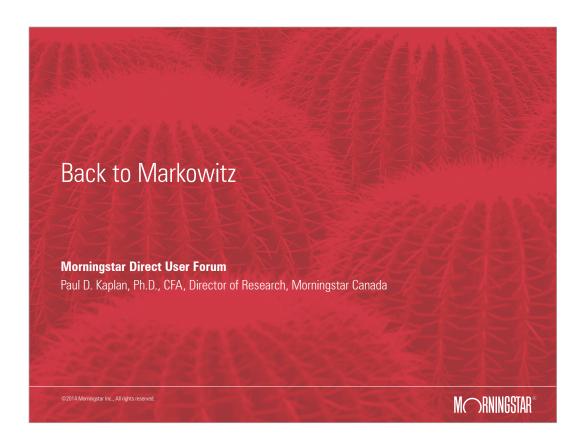
- ► You can further
 - Rely on Performance Reporting and Scorecard to monitor and screen specific results of your model portfolio
 - ► Present the analysis and results in customized format using Presentation Studio

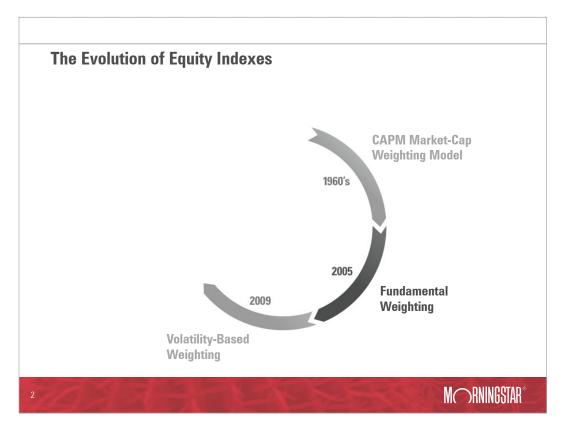


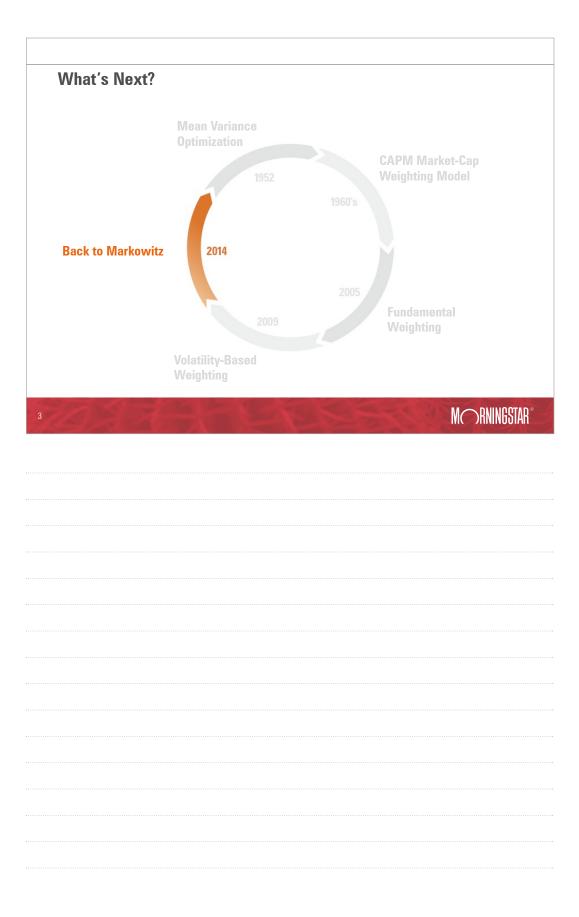




Back to Markowitz

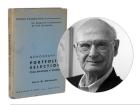






Back to Markowitz

Where It All Began





1952, 1959 *Portfolio Selection*

Harry Markowitz "Father of Modern Portfolio Theory" 1990 Nobel Prize in Economic Sciences for theory of portfolio selection

M RNINGSTAR®

It Almost Began 12 Years Earlier!





1940

The Problem of Full-Risk Insurances

1952, 1959

Portfolio Selection

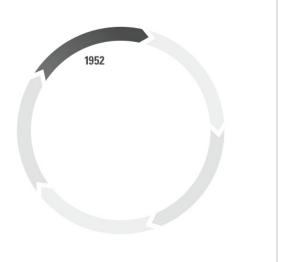
Harry Markowitz "Father of Modern

Bruno de Finetti Portfolio Theory

Mean Variance Optimization

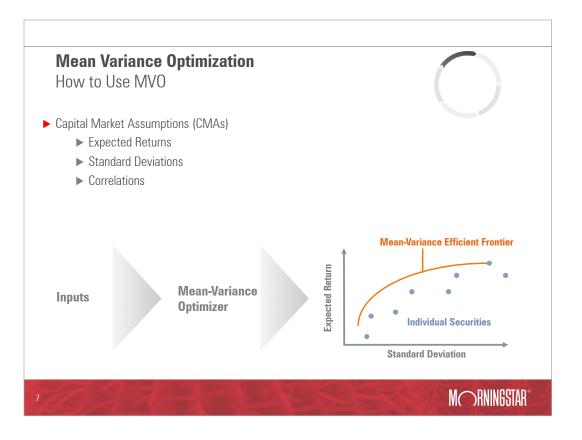
Markowitz Mean-Variance Model

- ► Requires explicit risk and expected return assumptions
- ► Portfolios derived by optimization



6 MORNINGSTAR

Back to Markowitz



Mean Variance Optimization

What Markowitz Did and Did Not Say

What he did say

- ▶ Risk and expected return both matter
- ▶ The trade-off between the two is limited to efficient portfolios
- ▶ Diversification opportunities improve the trade-off
- ▶ Pick the efficient portfolio that fits your level of risk aversion

What he did not say

- ► Hold the market portfolio
- ▶ Minimize risk
- ▶ Balance risk contributions across securities
- ► Maximize diversification



Mean Variance Optimization

The Appeal of an Alternative to MVO



- ► Limitations of MVO
 - ▶ Requires many inputs that need to be estimated
 - ► Results sensitive to inputs, especially expected returns
 - ► Computational intensive
- ► These limitations make alternatives very appealing, especially if motivated by a powerful theory

9	1	TA	R-A	72	W(C)KNINGSIAK	

Capital Asset Pricing Model (CAPM) A Radical Alternative to MVO CAPM Market-Cap Weighting Model Theoretical basis of market-cap weighted indexes No Inputs other than market-cap No optimization 1952

Capital Asset Pricing Model (CAPM)

A Radical Alternative to MVO



M RNINGSTAR

- ► Assumptions
 - ▶ All investor uses MVO with the same CMAs
 - ▶ All investors can borrow and lend at the same risk-free rate
- ▶ Conclusions
 - ► The market portfolio is on the efficient frontier
 - ► Each investor combines the market portfolio with the risk-free asset (long or short)
 - ► MVO not needed!
 - ► The expected excess return of each security is proportional to its systematic risk with respect to the market portfolio (beta)
 - ▶ Only systematic risk as measured by beta is priced

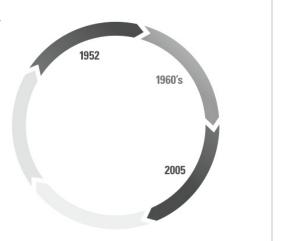
M RNINGSTAR®

Fundamental Weighting

Another Radical Alternative to MVO

Fundamental Weighting Model

- ➤ Weigh securities in proportion to "fundamental" measures of size rather than market capitalization such as earnings, revenue, dividends, book value
- ► Requires fundamental data
- ► No optimization
- ► Market values do not enter calculation of weights
- ► Method devoid of any measure of risk
- ► Intrinsically a value strategy



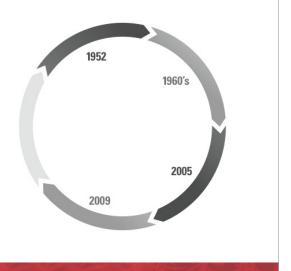
M\(\tag{RNINGSTAR}^\)

Volatility-Based Strategies

First Steps Back to Markowitz

Volatility-Based Weighting Models

- ► Reintroduces risk modeling into portfolio construction
- ➤ Silent about expected returns, leaving them implicit
- ► Can require optimization



13



Volatility-Based Strategies

Low Volatility—First Step Back to Markowitz



- ► Low volatility strategies are motivated by empirical regularity that portfolios of relatively low volatility stocks tend to outperform those of high volatility stocks over long periods
- ▶ Implementations
 - ► Screen for low volatility stocks
 - ▶ Weigh stocks in inverse proportion to their volatilities
 - ▶ Use both volatility screening and volatility weighting
- ► Since low volatility strategies require a measure of the risk of each stock, they are a step back towards Markowitz MVO
- ► However, they lack any explicit consideration of correlations and expected returns



Volatility-Based Strategies

Minimum Volatility—Reintroducing Correlations and MVO



- ► Empirical evidence suggests that low volatility <u>portfolios</u> tend to outperform those with high volatility over long periods
- ▶ This suggests that overall portfolio volatility should be minimized
- ► To do this
 - Model the standard deviations and correlations of stock returns with a factor model
 - ▶ Use MVO with expected returns on all stocks set equal
- ▶ Note that if expected returns were set using manager insights, we would have active quantitative portfolio management!

15	M RNINGSTAR®





Volatility-Based Strategies

Equal Risk Contribution Strategies



- ▶ In Equal Risk Contribution (ERC) strategies (aka Risk Parity), the weight of each stock is inversely proportional to its exposure to the variance of the overall portfolio
- ▶ In this way, risk contributions (weight × exposure) are equalized
- ► To do this
 - ► Model the standard deviations and correlations of stock returns with a factor model
 - ► Solve a system of equations to achieve risk parity
- ► Note that like minimum volatility, the risk part of the MVO framework is used but not expected returns

18			M RNINGSTAR®

Volatility-Based Strategies

Maximum Diversification Strategies

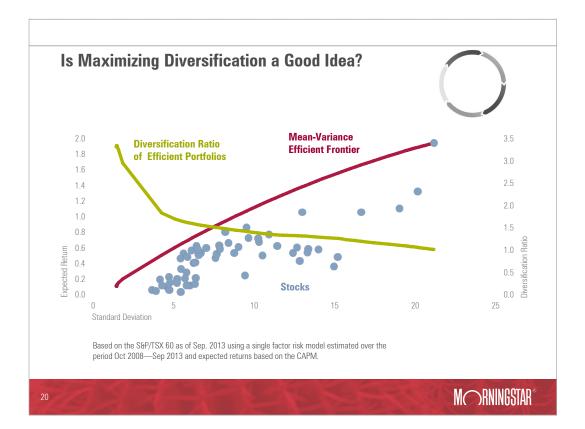


- ► The degree of portfolio diversification can be measured by:

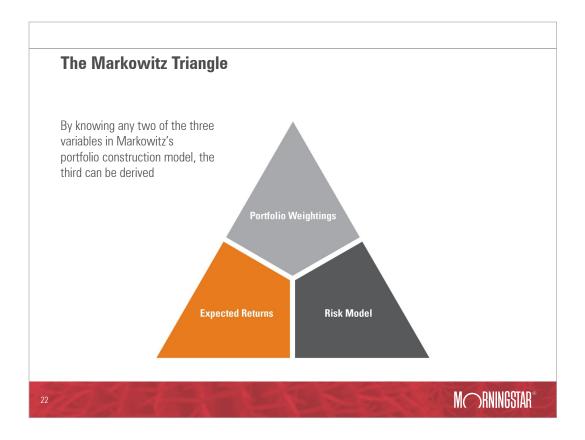
 Average of Standard Deviations of Stocks / Standard Deviation of Portfolio
- ► A Maximum Diversification strategy maximizes this ratio
- ▶ To do this, use MVO with *Stock Expected Return = Stock Standard Deviation*

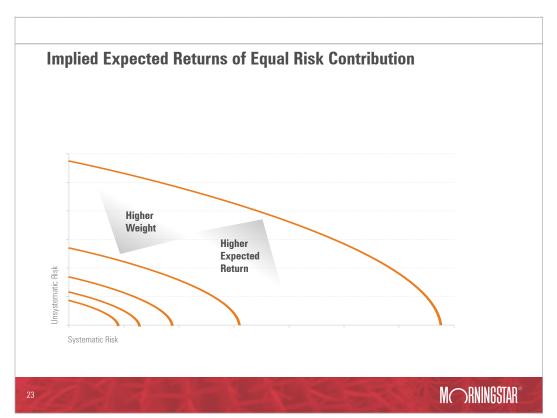
19





What About Expected Returns? Expected Returns Risk Model Volatility-based weighting commits Before Markowitz, no one had taken risk the opposite error, being explicit about explicitly into account, only expected returns risk but not about expected returns M RNINGSTAR®





Coming Full Circle—Back to Markowitz

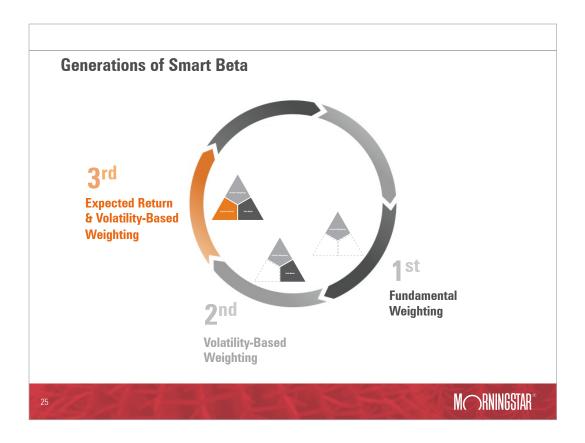
Markowitz's Original Framework, But With a New Implementation Model

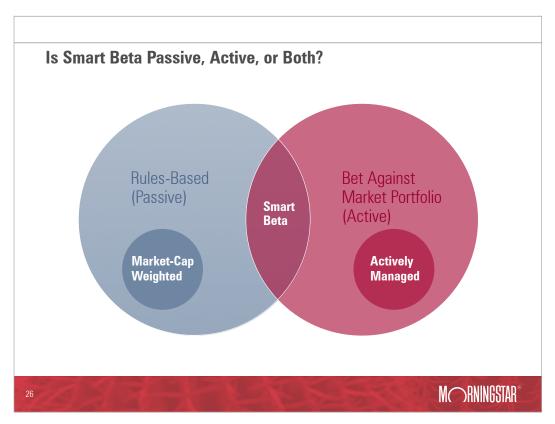
Explicit Expected Returns

- ► Pick up where volatility-based weighting schemes leave off
- ► Reintroduce explicit expected return assumptions
- ► Expected return assumptions based on recent research on drivers of equity value
- Quantitative models of expected return could be based on:
 - ▶ Valuation models
 - ► Measures of financial health
 - ► Indicators of "economic moat"



M RNINGSTAR®

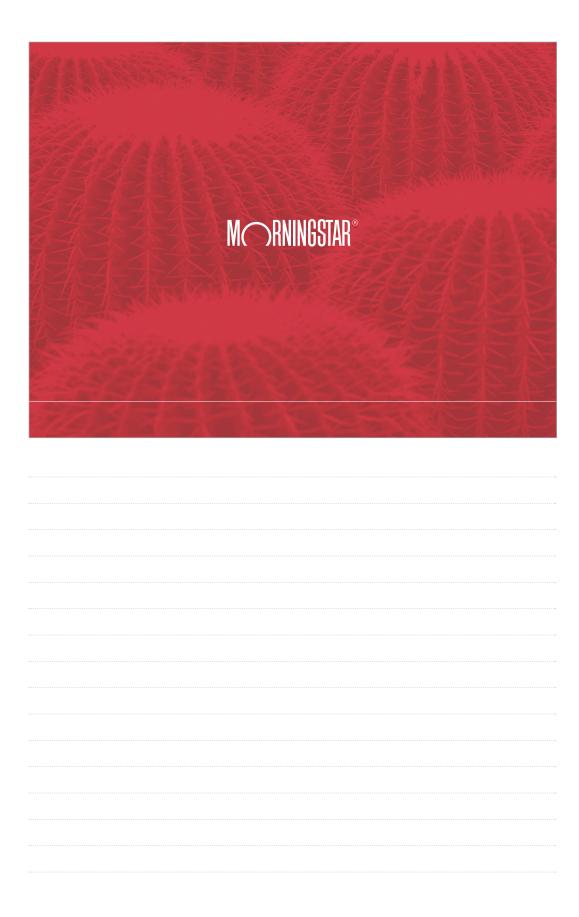


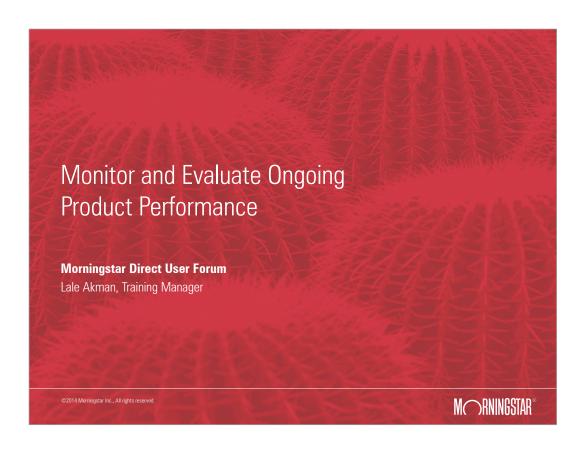


Conclusions

- ► Volatility-based weighting schemes take us back towards Markowitz but come up short because they don't make explicit expected return assumptions
- ► Advances in quantitative models of expected return could be used to complete the inputs and take us fully back to Markowitz
- ► However, the limitations of MVO would still need to be addressed to make such strategies practical
- ▶ That would lead to a 3rd generation of smart beta indexes

27	FE	是多天	M RNINGSTAR®





Objective

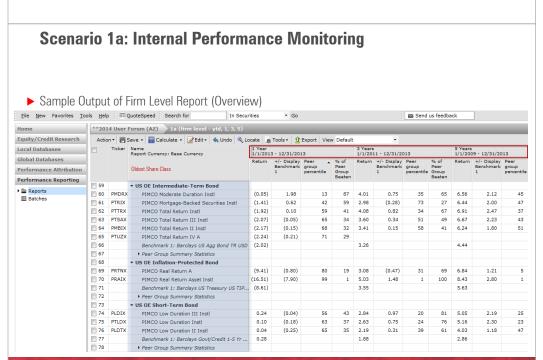
Learn how to streamline ongoing performance monitoring for internal reporting (a firm's investment products), and product positioning (competitive analysis against peer groups) with performance reporting in Morningstar Direct.

Outline	
► Internal Reporting and Product Positioning Scenarios	
Business needMorningstar Direct capabilities	
► Sample output	
▶ Demonstration▶ Questions	
Questions	
3	M RNINGSTAR®

Scenario 1: Internal Performance Monitoring

- ▶ Business Need
 - Ongoing performance monitoring of products for internal reporting to the firm, senior management, board, and investment committee
- ► Morningstar Direct Capabilities
 - ► Analyze both quantitative and qualitative data
 - ► Calculate peer group percentile, ranking, and benchmark differential for the entire fund lineup
 - ► Apply batch management to automate report production
 - ► Create heat map to track trends







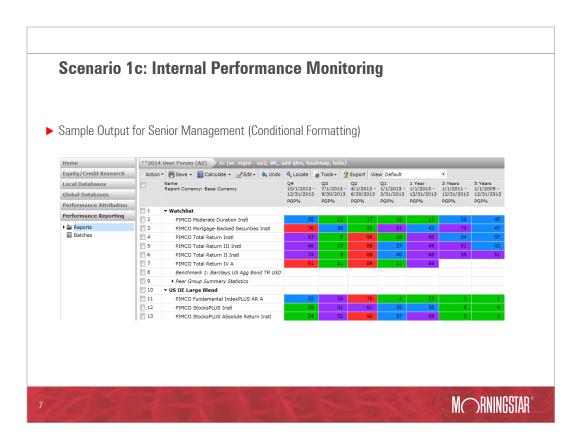
M\(\tag{RNINGSTAR}^\)

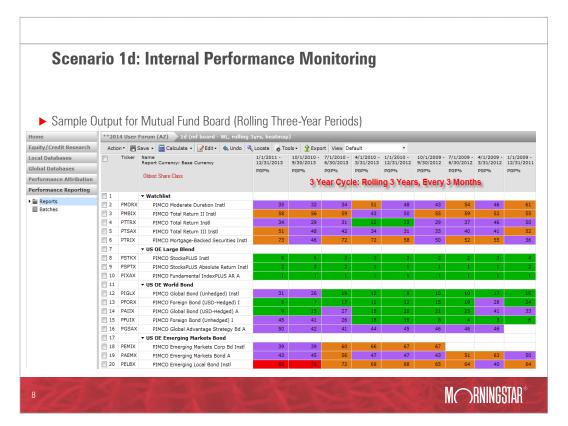
Scenario 1b: Internal Performance Monitoring

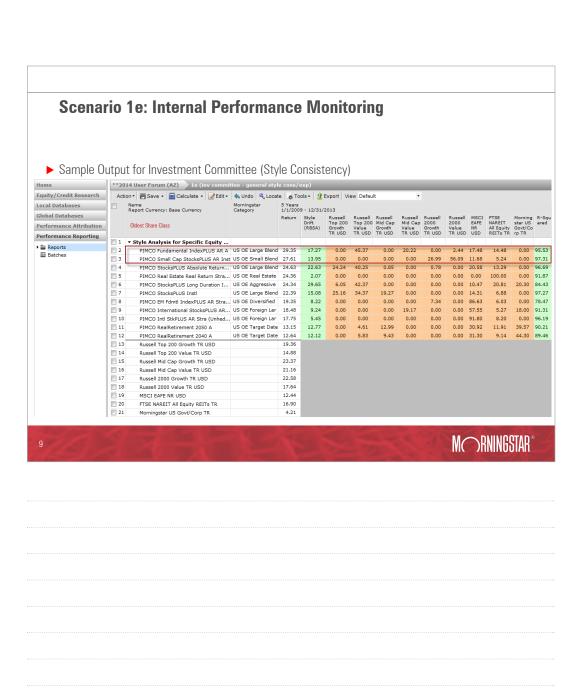
► Sample Output for Senior Management (Watchlist)

Home	**2014 User Forum (AZ) 1b (sr mgnt - ex1, WL, highlight, ytd, 1, 3, 5)													
Equity/Credit Research	Actio	on • 🗐 S	ave 🕶 Calculate 🕶 📝 Edit 🗸 속 Undo	Locate	- Tools ▼	1 Export	View De	efault		•				
Local Databases	Ticker Name Report Currency: Base Currency					3 Years 1/1/2011 - 12/31/201		13		5 Years 1/1/2009 - 12/31/2013				
Global Databases			Oldest Share Class	Return	+/- Display Benchmark		% of Peer	Return	+/- Display Benchmark		% of Peer	Return	+/- Display Benchmark	
Performance Attribution		_	Uidest Share Class		1	percentile	Group		1	group percentile	Group		1	percentile
Performance Reporting							Beaten				Beaten			
■ Reports	1		▼ Watchlist											
III Batches	2	PMDRX	PIMCO Moderate Duration Instl	(0.05)	1.98	13	87	4.01	0.75	35	65	6.56	2.12	45
	3	PTRIX	PIMCO Mortgage-Backed Securities I	(1.41)	0.62	42	59	2.98	(0.28)	73	27	6.44	2.00	47
	<u>4</u>	PTTRX	PIMCO Total Return Instl	(1.92)	0.10	59	41	4.08	0.82	34	67	6.91	2.47	37
	<u>5</u>	PTSAX	PIMCO Total Return III Instl	(2.07)	(0.05)	65	34	3.60	0.34	51	49	6.67	2.23	43
	<u> </u>	PMBIX	PIMCO Total Return II Instl	(2.17)	(0.15)	68	32	3.41	0.15	58	41	6.24	1.80	51
	7	PTUZX	PIMCO Total Return IV A	(2.24)	(0.21)	71	29							
	8		Benchmark 1: Barclays US Agg Bond	(2.02)				3.26				4.44		
	9		▶ Peer Group Summary Statistics											
	10		▼ US OE Large Blend											
	11	PIXAX	PIMCO Fundamental IndexPLUS AR A	34.34	1.23	25	75	21.18	4.88	1	100	29.35	10.76	1
	12	PSTKX	PIMCO StocksPLUS Insti	32.90	(0.21)	36	65	17.83	1.53	6	94	22.39	3.80	4
	13	PSPTX	PIMCO StocksPLUS Absolute Return I	30.41	(2.70)	68	32	19.28	2.98	2	99	24.63	6.04	2
	14		Benchmark 1: Russell 1000 TR USD	33.11				16.30				18.59		
	15		▶ Peer Group Summary Statistics											
	16		▼ US OE World Bond											
	17	PFORX	PIMCO Foreign Bond (USD-Hedged) I	0.90	5.46	12	88	6.20	5.58	5	95	9.25	6.98	13
	18	PAIIX	PIMCO Global Bond (USD-Hedged) A	(1.16)	3.41	31	69	5.29	4.67	9	91	7.70	5.43	32
	19	PGSAX	PIMCO Global Advantage Strategy B	(2.99)	1.58	51	49	2.78	2.16	50	50			
	20	PIGLX	PIMCO Global Bond (Unhedged) Instl	(5.04)	(0.48)	81	19	3.66	3.03	31	69	7.74	5.47	31
	21	PFUIX	PIMCO Foreign Bond (Unhedged) I	(5.63)	(1.07)	84	16	2.96	2.33	45	55	8.29	6.02	23
	22		Benchmark 1: Citi WGBI NonUSD USD	(4.56)				0.62				2.27		
	23		▶ Peer Group Summary Statistics											









Scenario 2: Competitive Analysis and Positioning

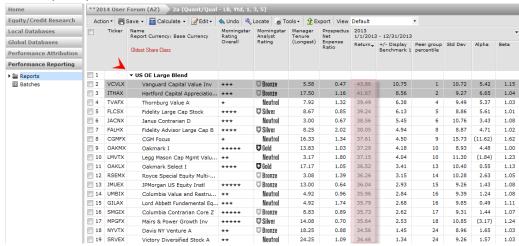
- ▶ Business Need
 - ▶ Understand competitive positioning to support portfolio managers and sales force
- ► Morningstar Direct Capability
 - ► Compare funds against the entire Morningstar Category or customized peer group
 - ► Analyze more than 100 performance data points, including style consistency and exposure
 - ► Apply batch management to automate report production
 - Create heat map to track trends

10



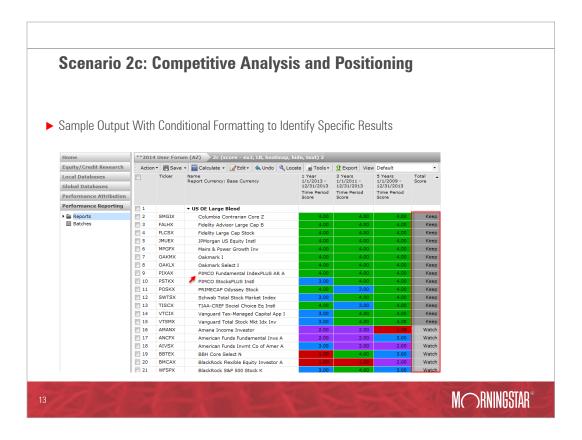
Scenario 2a: Competitive Analysis and Positioning

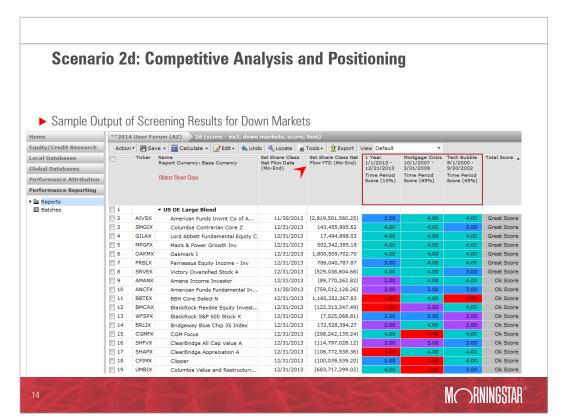
► Sample Output of Quantitative and Qualitative Data



M RNINGSTAR®

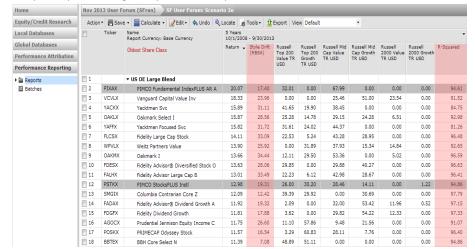






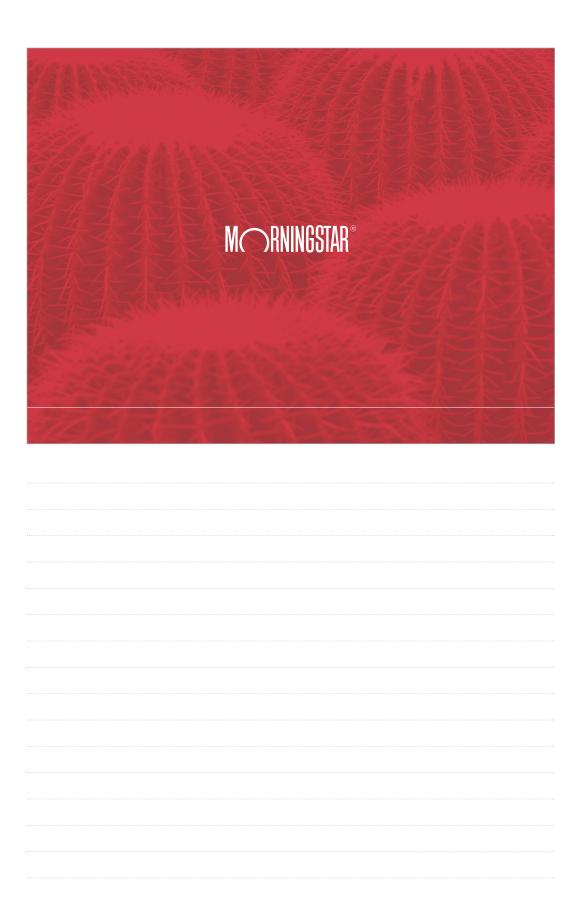
Scenario 2e: Competitive Analysis and Positioning

► Sample Output Focusing on Style Consistency

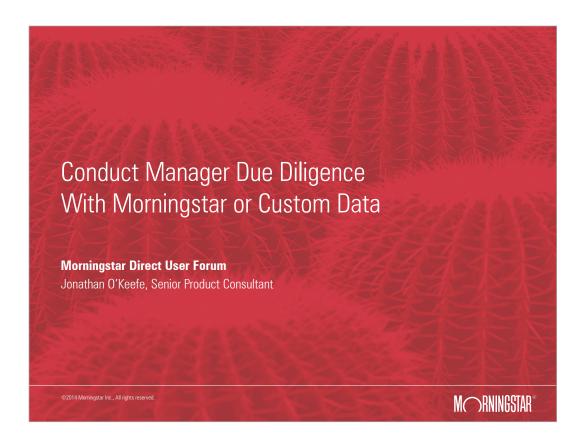


M\(\tag{RNINGSTAR}^\)





Conduct Manager Due Diligence With Morningstar or Custom Data



Objective

Learn how to streamline and simplify your manager due-diligence and reporting process for various investments across multiple asset classes and custom groups.

Outline

- ► Manager Search
 - ➤ Search for investments across global universes that meet specific mandates for performance, risk, and operational- and portfolio-derived statistics
- ► Performance Reporting
 - ► Monitor and report on investment lineups across multiple asset classes against pre-defined or customized peer groups and benchmarks
 - ➤ Take advantage of the new returnsbased style analysis to identify true market cap or style managers

Scorecard

► Apply a custom grading system on the search list to calculate overall scores and identify a short list of managers that meet specific mandates

M DAIINICCTAD®

		INIC)ININO	DIAN

Conduct Manager Due Diligence With Morningstar or Custom Data

Outline

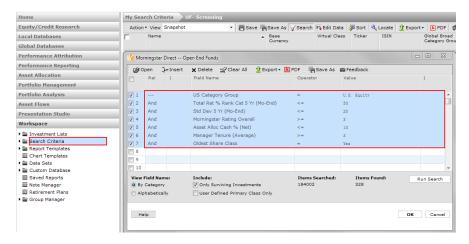
- ► Further In-Depth Analysis
 - ► Equity Attribution to identify impact of investment decisions
 - ► Portfolio Analysis to monitor specific portfolios in real time
- ► Additional Tools
 - ► Custom Database
 - ▶ Notes

M RNINGSTAR

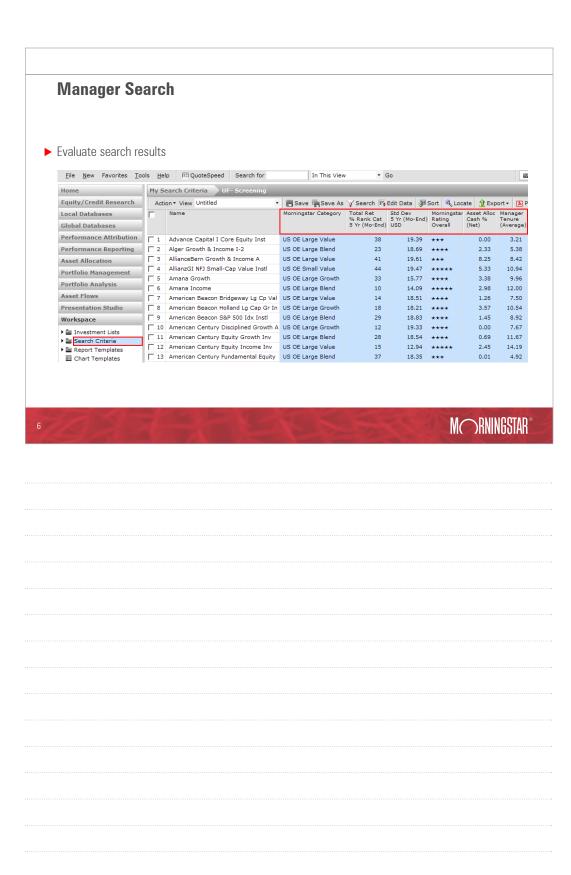




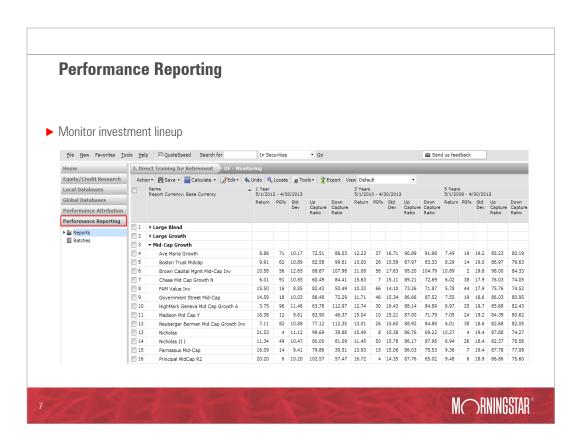
▶ Search by specific mandates across multiple categories

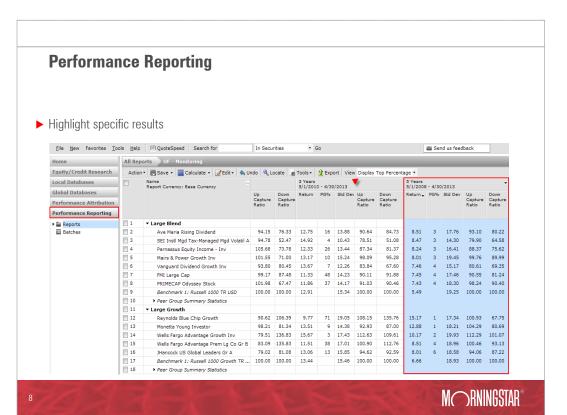


M RNINGSTAR



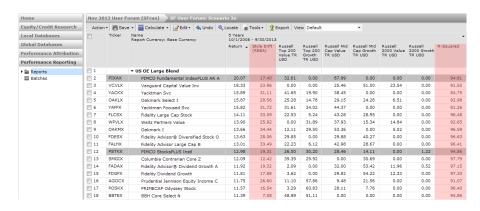
Conduct Manager Due Diligence With Morningstar or Custom Data





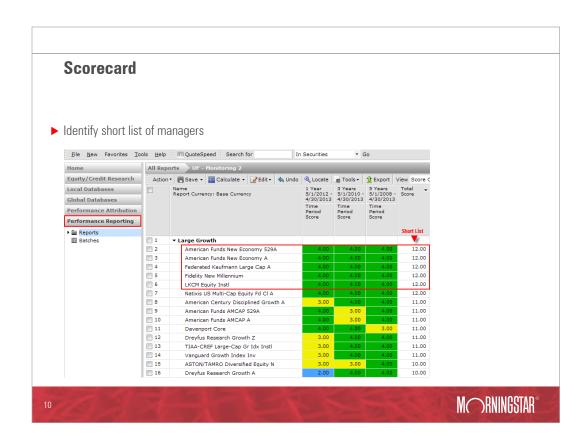
Search/Screen—Returns-Based Style Analysis

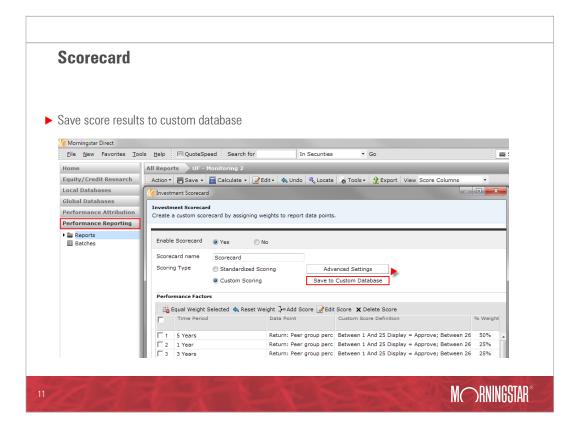
▶ Style consistency (i.e. is this lineup true large-core managers?)



9 MANINGSTAR

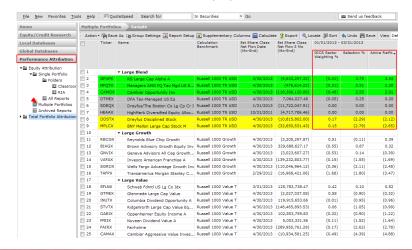
Conduct Manager Due Diligence With Morningstar or Custom Data







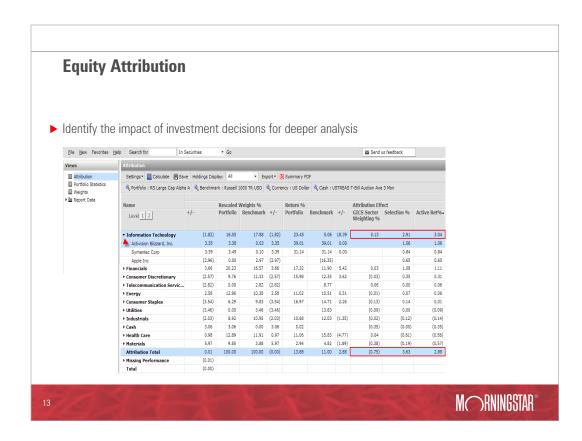
► Evaluate investment decisions in/for multiple portfolios



2

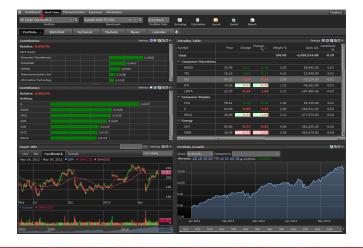


Conduct Manager Due Diligence With Morningstar or Custom Data

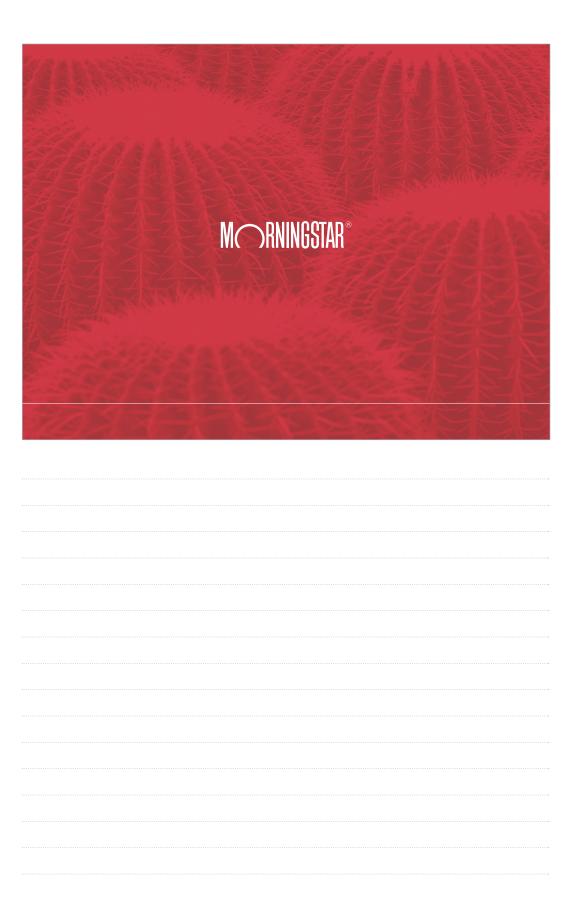


Real-Time Portfolio Analysis

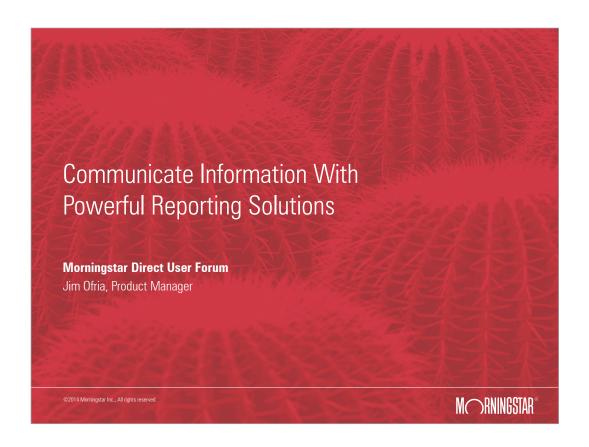
► Monitor specific portfolios in real time



M\(\tag{RNINGSTAR}^\)



Communicate
Information With
Powerful
Reporting Solutions

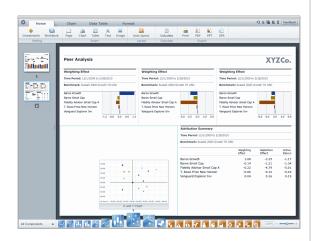


Outline

- ► Why Use Presentation Studio?
- ► Sales and Marketing Needs
- ► Reporting Solution Examples
- ▶ Demonstration
- ► Additional Solution With Report Portal
- ► Sample Presentation Studio Links

Presentation Studio

Presentation Studio combines Morningstar data with an easy-to-use tool for creating customized presentation templates using charts, data tables, images, and text based on up-to-the-minute investment data.



M RNINGSTAR

Communicate
Information With
Powerful
Reporting Solutions

Sales and Marketing

Communicate Your Value Proposition

- Create customized reports for investments and portfolios
 - ► Design the layout and content
 - ► Customize colors and fonts
 - Include company logos or other images
 - ► Write custom commentary and text
 - ► Integrate custom peer groups and custom data points
 - ► Export directly to PowerPoint and PDF
- Used for manager search reports, client portfolio results, current and proposed portfolio comparisons, custom investment and portfolio factsheets, and more



M RNINGSTAR

4.

Sales and Marketing

Communicate Your Deep Dive Analysis

- ► Gateway to Morningstar Direct's Institutional Data and Analytics Power
 - ▶ Asset flows
 - ► Performance attribution
 - ► Return- and holdings-based style analysis
 - Custom calculations (active share, kurtosis, etc.)





Reporting Solutions

Plan Review Book

- ► Customize plan investment summary and fact sheet templates
- ► Organize investments by style, asset class, or custom groupings
- ► Integrate scoring
- ► Customize and automate peer group and benchmark assignments



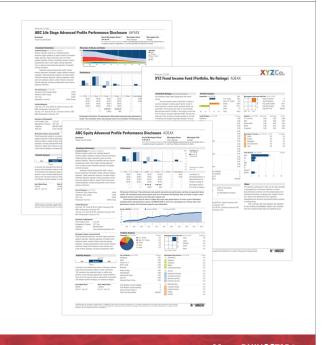
M RNINGSTAR

Communicate
Information With
Powerful
Reporting Solutions

Reporting Solutions

Factsheets

- Present investment information in a clear and consistent format for all types of investments
- ► Customize branding, content, and design
- Do-it-yourself and fully outsourced solutions
- Combine Morningstar data with your proprietary and custom data

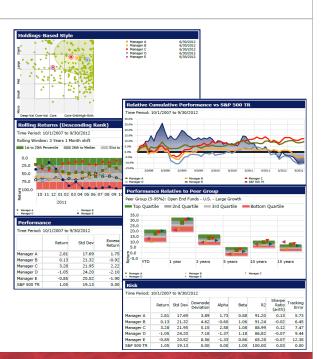


M RNINGSTAR

Reporting Solutions

Pitchbooks

- ► Compare multiple investments
- Present investment information in a clear and consistent format for all types of investments
- Customize branding, content, and design
- ► Do-it-yourself
- ► Combine Morningstar data with your proprietary and custom data





Demonstration	
Llaw to greate a Proportation Studio report	
► How to create a Presentation Studio report	
9	M RNINGSTAR®

Communicate
Information With
Powerful
Reporting Solutions

Sample Presentations

Additional Solution

- Stand-alone, pure-web product for wholesalers to browse preapproved templates and run reports on demand
- ► Reduces bottlenecks and demands on central reporting group
- ► Centralized messaging control
- Increases consistency and quality across field organization with consistent templates



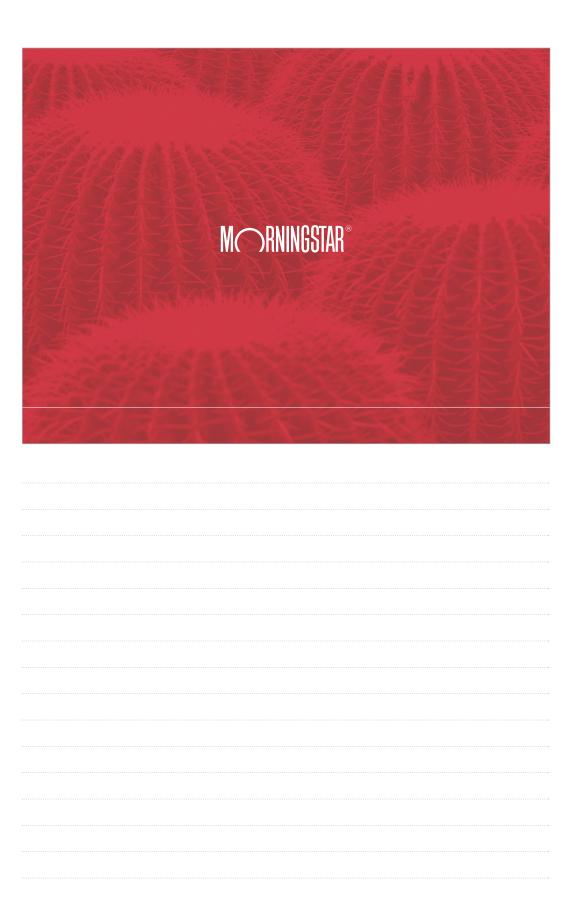
10

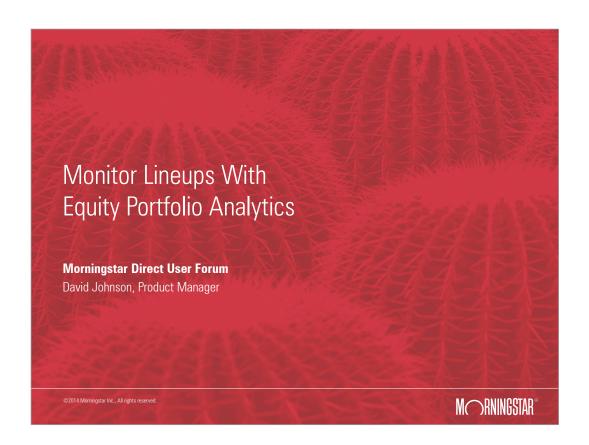


Sample Presentations

- ► ALL Samples
 - ▶ http://morningstardirect.morningstar.com/clientcomm/CombinedPS.Samples.pdf
- ► Fact Sheet Samples (Single Investments):
 - ▶ http://morningstardirect.morningstar.com/clientcomm/F.FactsheetSamples.pdf
- ► Workbook Samples (Multiple Investments):
 - ▶ http://morningstardirect.morningstar.com/clientcomm/F.WorkbookSamples.pdf
- ► Plan Report Sample:
 - ▶ http://morningstardirect.morningstar.com/clientcomm/F.PlanReportSamples.pdf
- ► Asset Allocation Sample:
 - ▶ http://morningstardirect.morningstar.com/clientcomm/F.AssetAllocationSamples.pdf







Agenda

- ► Equity Portfolio Analytics
- ► Multi-Asset-Class Portfolio Analytics

Portfolio Analysis in Morningstar Direct



Real-Time Data

- ► Real-time portfolio monitoring
- ► Market data, news, and quotes



Equity Analysis

- ► Analyst research
- ► Fundamental data
- ► Earnings estimates
- ► Screen with quantitative scoring



Portfolio Analytics

- ► Integrate with private portfolio data
- Contribution, attribution, and factor exposure
- ► Risk and quantitative analysis



Reporting

► Ad-hoc reporting with Presentation Studio integration

M RNINGSTAR

► Export to Excel

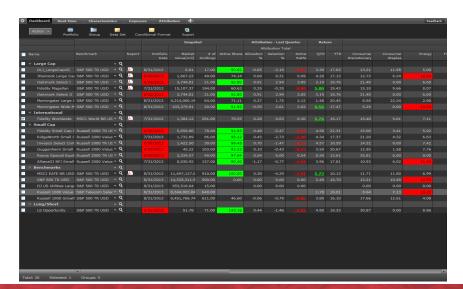
Options for Integrating Your Private Data

- ► Fully automated to our secure FTP site
 - ► From custodians: BNY, State Street
 - ► From accounting systems: Advent
 - ► Optional back-office service support
- ▶ Upload files
- ► Manual entry

4

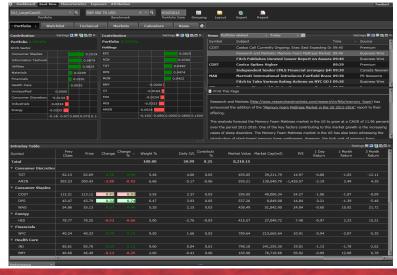


Dashboard: Overview Per Investment



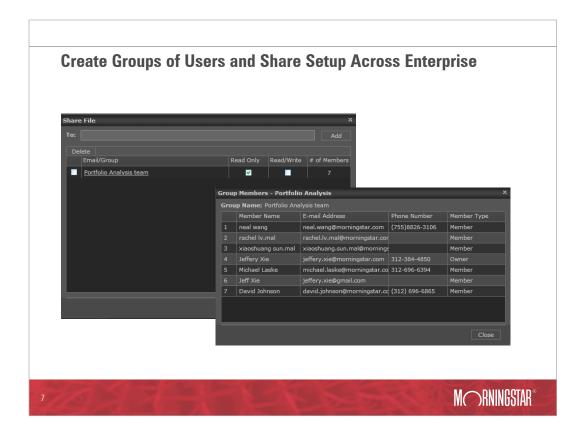






M\(\tag{RNINGSTAR}^\)



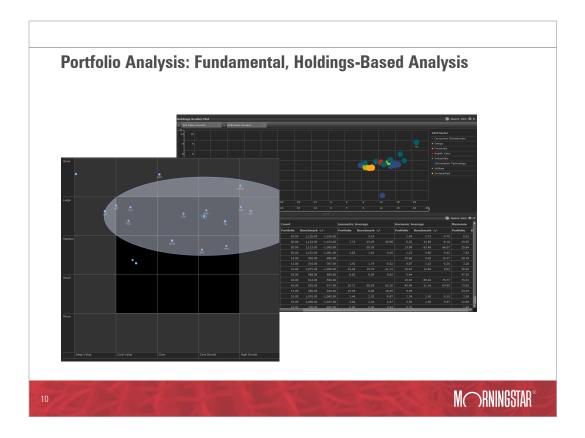


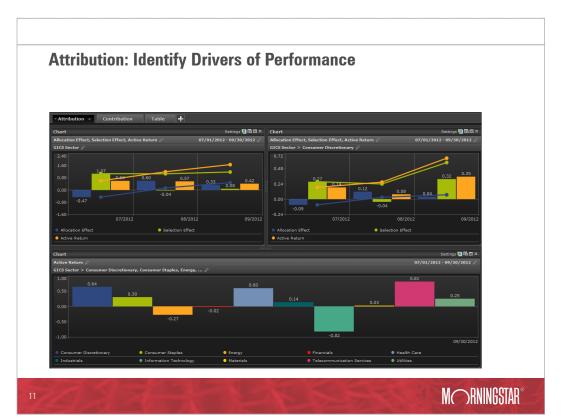


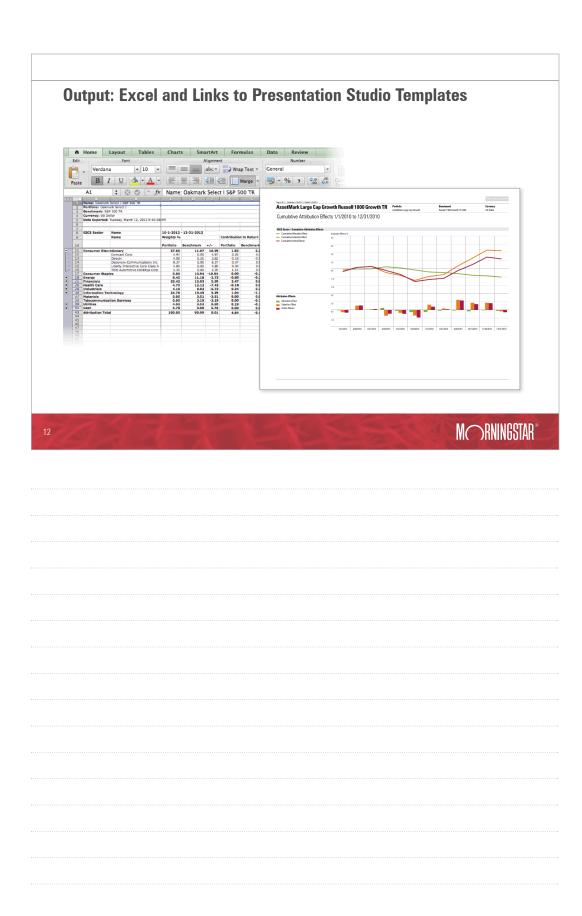
M RNINGSTAR®

Buy/Sell Activity: Identify Changes in Positions

Portfolio Activity								
GICS Sector / Holdings Display: Portfo	olio-only 🔻							
				5/31/20	12	6/30/2012		
Name	Ticker	Overall Activ	vity %	Weights %		Weights %	Return %	Contribution to Return %
▼ Consumer Discretionary				36.	74	31.81	6.80	2.50
Discovery Communications Inc	DISCK	RED	-17.83	9.	14	8.37	7.51	0.69
Liberty Interactive Corp Class A	LINTA	RED	-19.59	5.	68	5.45	6.06	0.34
Comcast Corp	CMCSK	RED	-20.56	5.	40	5.08	9.90	0.53
Time Warner Inc	TWX	SOLD		4.	32	4.67	11.69	0.5
TRW Automotive Holdings Corp	TRW	INC	9.38	4.	31	4.00	-4.69	-0.20
Directv	DTV	RED	-7.55	4.	11	4.23	9.83	0.40
H&R Block Inc	HRB	SOLD			77	0.00	6.01	0.23
▼ Information Technology				27.	93	32.06	3.44	0.96
TE Connectivity Ltd	TEL			5.	58	5.48	1.56	0.09
Intel Corp	INTC			5.	00	4.81	3.13	0.16
eBay Inc	EBAY	SOLD		4.	93	5.01	7.20	0.3
MasterCard Incorporated Class A	MA	RED	-7.35	4.	83	4.61	5.81	0.28
Texas Instruments, Inc.	TXN			4.	05	3.96	0.74	0.03







Equity and Exchange Traded Fund Research in Portfolio Analytics

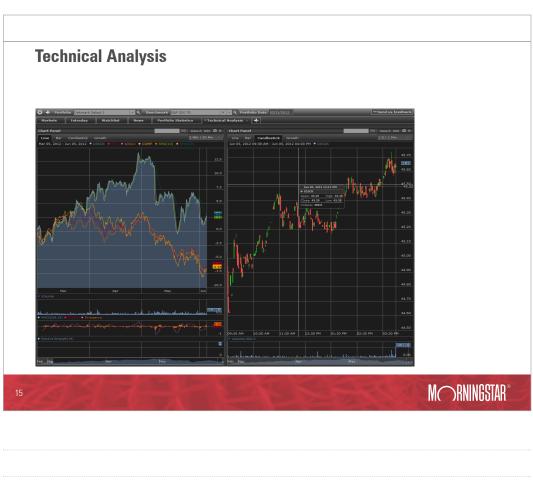
- ▶ Company profiles
- ► Morningstar Stock Analyst Reports
- ► Financial statement analysis
- Ownership
- ▶ Valuation ratios
- ► Earnings estimates
- ► Call transcripts
- ► Industry peers
- ► Debt analysis

13



M\(\tag{RNINGSTAR}\)

Watch Lists and Access to Select Equity Research | Compared | Com



News and Market Calendar

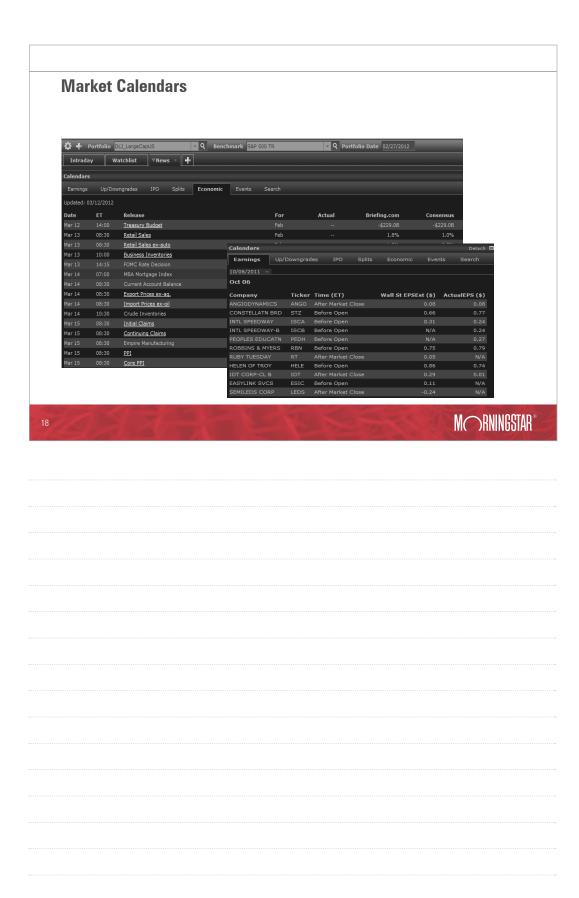
- ► Earnings announcements
- ► Upgrades/downgrades
- ► IPOs
- ► Splits
- ► Economic announcements
- ▶ Events

16



The Cow Jones Industrial Average - Google Chrome. | Integrity proficionally in moningstar com care jup located-17922 | Portfolio | Cow Jones Industrial Average | Benchmark | Sab 550 TR | | Portfolio Date | Control | Portfolio Date | Control | Portfolio | Po





Multi-Asset-Class Portfolio Analysis

- Also known as macro or balanced attribution, total portfolio attribution has the ability to identify the performance attributable to strategic asset allocation and active investment management
 - ➤ Active investment management is broken down by tactical asset allocation and manager selection



10

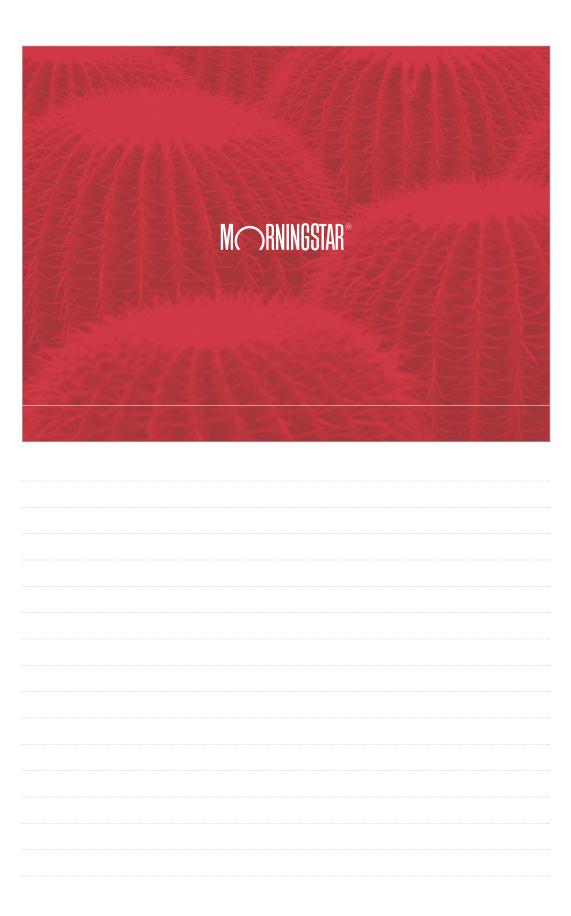


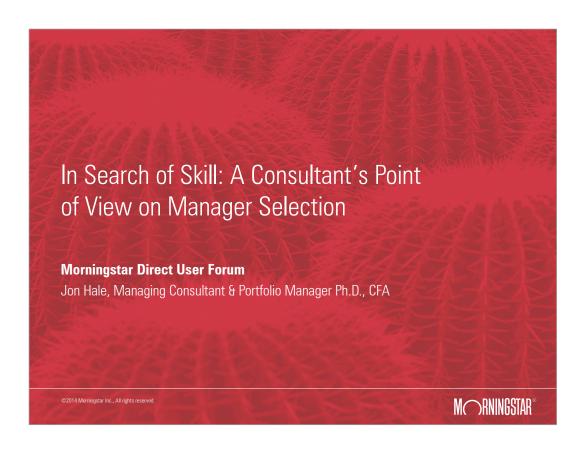
Multi-Asset-Class Portfolio Analysis

► Total Portfolio Attribution Sample Output

Groupings	Actual Weights	Policy Weights	Portfolio Gross Return	Policy Gross Return	Portfolio Net Return	Policy Net Return	Portfolio Contribution	Policy Contribution	Alloca Ef	ition Se ffect	election Effect	Manager Misfit	Active Return
US Large Cap	20.00	20.00	17.63	14.69	17.53	14.69	3.48	2.89	(0.00	0.72	-0.17	0.54
US Small Cap	10.00	10.00	9.90	12.44	9.90	12.44	0.99	1.23	(0.00	-0.17	+0.08	-0.25
Intl Equity	20.00	15.00	15.47	9.52	15.31	9.52	3.04	1.43	(0.12	0.51	0.64	1.27
US Fixed Inc	10.00	15.00	3.00	0.30	2.88	0.30	0.29	0.04		0.35	0.23	0.04	0.6
US High Yield Fixed Inc	10.00	15.00	10.00	5.34	9.68	5.34	0.97	0.80		0.10	0.46	-0.02	0.5
Intl Fixed Inc	10.00	10.00	2.26	1.16	1.96	1.16	0.19	0.11		0.00	0.23	-0.14	0.0
Real Estate	10.00	5.00	12.75	12.90	12.46	12.90	1,24	0.64		0.28	-0.01	-0.04	0.2
Commodities	10.00	10.00	3.38	0.89	3.19	0.89	0.31	0.09		0.00	0.24	0.00	0.24
Total	100.00	100.00	10.69	7.23	10.51	7.23		7.23).85	2.21	0.00	3.29
Total	100.00	100.00	10.09	7.23	10.51	7.23	10.51	7.23	,	7.05	2.21	0.23	3.29
Portfolio Weights		Policy W	eights		Top 7	Manage	r Contribu	tors					
Portfolio Date: 12/31/2011		Portfolio Da	te: 12/31/2011							Portfolio	Relative		
Portfolio: TPA to AA		Portfolio: TF	A to AA		Holdings	5			Actual Weights	Net Return	Net Return	Portfolio Contribution	Retu
					Harbor (Capital App	reciation Instl		10.00	19.08	4.39	1.89	0.4
							reciation Instl larkets Equity	Insti	10.00 10.00	19.08 17.32	4.39 3.25	1.89 1.71	
					Lazard E		larkets Equity	Insti					0.7
					Lazard E Harris A	Emerging M ssoc. Large	larkets Equity		10.00	17.32	3.25	1.71	0.7
					Lazard E Harris A Hansber	Emerging M ssoc. Large rger Interna	arkets Equity Cap Value	quity	10.00 10.00	17.32 15.99	3.25 3.09	1.71 1.59	0.7 0.1 0.3
					Harris A Hansber DWS RR	Emerging M ssoc. Large rger Interna	larkets Equity Cap Value stional Core Ec Real Estate S	quity	10.00 10.00 10.00	17.32 15.99 13.30	3.25 3.09 2.07	1.71 1.59 1.33	0.7 0.1 0.3 -0.0
					Lazard E Harris A Hansber DWS RR Diamon	Emerging M ssoc. Large rger Interna tEEF Global d Hill Small	larkets Equity Cap Value stional Core Ec Real Estate S	quity ecs I	10.00 10.00 10.00 10.00	17.32 15.99 13.30 12.46	3.25 3.09 2.07 -0.06	1.71 1.59 1.33 1.24	0.7 0.1 0.3 -0.0
					Lazard E Harris A Hansber DWS RR Diamon Loomis	Emerging M assoc. Large ager Interna tEEF Global d Hill Small Sayles High	larkets Equity Cap Value stional Core Ec Real Estate S Cap Equity	quity ecs I ad Waived	10.00 10.00 10.00 10.00 10.00	17.32 15.99 13.30 12.46 9.90	3.25 3.09 2.07 -0.06 -1.69	1.71 1.59 1.33 1.24 0.99	0.7 0.1 0.3 -0.0
					Lazard E Harris A Hansber DWS RR Diamon Loomis Top 7	Emerging M ssoc. Large rger Interna tEEF Global d Hill Small Sayles High	larkets Equity c Cap Value etional Core Ec Real Estate S Cap Equity n Income A Los	quity ecs I ad Waived	10.00 10.00 10.00 10.00 10.00	17.32 15.99 13.30 12.46 9.90	3.25 3.09 2.07 -0.06 -1.69 4.53	1.71 1.59 1.33 1.24 0.99	0.4 0.7 0.1 0.3 -0.0 -0.2 0.4
US Large Cap	20.0	*IIS Jame G			Lazard E Harris A Hansber DWS RR Diamoni Loomis : Top 7 Holdings	Emerging M issoc. Large rger Interna IEEF Global d Hill Small Savles High Manage	larkets Equity c Cap Value etional Core Ec Real Estate S Cap Equity n Income A Los	quity ecs I ad Waived	10.00 10.00 10.00 10.00 10.00 10.00	17.32 15.99 13.30 12.46 9.90 9.68	3.25 3.09 2.07 -0.06 -1.69 4.53 Relative	1.71 1.59 1.33 1.24 0.99 0.97	0.7 0.1 0.3 -0.0 -0.2 0.4
		*US Large Cr *US Small Cr			Lazard E Harris A Hansber DWS RR Diamoni Loomis Top 7 Holdings	Emerging M issoc. Large rger Interna IEEF Global d Hill Small Savles High Manage	tarkets Equity Cap Value stional Core Ec Real Estate S Cap Equity a Income A Loi or Detractor mational Bond	quity ecs I ad Waived	10.00 10.00 10.00 10.00 10.00 10.00 Actual	17.32 15.99 13.30 12.46 9.90 9.68 Portfolio Net Return	3.25 3.09 2.07 -0.06 -1.69 4.53 Relative Net Return	1.71 1.59 1.33 1.24 0.99 0.97 Portfolio Contribution	0.7 0.1 0.3 -0.0 -0.2 0.4 Activ Retur
US Small Cap Intl Equity	20.0	· US Small Co · Intl Equity	op.	1	Lazard E Harris A Hansber DWS RR Diamon Loomis Top 7 Holdings 1. Rowe 0.0 PIMCO 0	Emerging M ssoc. Large riger Interna IEEF Global d Hill Small Sayles High Manage s Price Inter Total Return	tarkets Equity Cap Value stional Core Ec Real Estate S Cap Equity a Income A Loi or Detractor mational Bond	quity ecs I ad Waived	10.00 10.00 10.00 10.00 10.00 10.00 Actual Weights	17.32 15.99 13.30 12.46 9.90 9.68 Portfolio Net Return	3.25 3.09 2.07 -0.06 -1.69 4.53 Relative Net Return 2.18	1.71 1.59 1.33 1.24 0.99 0.97 Portfolio Contribution	0.7 0.1 0.3 -0.0 -0.2 0.4 Activ Retur
US Small Cap Intl Equity US Fixed Inc	20.0 10.0 20.0 10.0	·US Small Co ·Intl Equity ·US Fixed In	e c	1	Lazard B Harris A Hansber DWS RR Diamon Loomis: TOP 7 Holdings 1,50 T. Rowe 0.0 PIMCO 1 5.0 PIMCO 1 5.0 PIMCO 1	Emerging M ssoc. Large rger Interna tEEF Global d Hill Small Savles High Manage s Price Inter Total Return Commodity	tarkets Equity Cap Value Stional Core Ec Real Estate S Cap Equity Income A Loi Petractor Cap Equity Income A Loi Cap Equity Cap Equi	quity ecs I ad Waived TS Adv	10.00 10.00 10.00 10.00 10.00 10.00 4.00 Actual Weights 10.00	17.32 15.99 13.30 12.46 9.90 9.68 Portfolio Net Return 1.96 2.88	3.25 3.09 2.07 -0.06 -1.69 4.53 Relative Net Return 2.18 2.16	1.71 1.59 1.33 1.24 0.99 0.97 Portfolio Contribution 0.19 0.29	0.7 0.1 0.3 -0.0 -0.2 0.4 Actin Retu
US Small Cap Intl Equity US Fixed Inc US High Yield Fixed Inc	20.0 10.0 20.0 10.0 10.0	· US Small Co · Intl Equity • US Fixed In • US High Yie	o dd Fixed Inc	1	Lazard E Harris A Hansber DWS RR Diamon Loomis : Top 7 Holdings % T. Rowe 0.0 T. Rowe 0.0 PIMCO 0 5.0 PIMCO 0 5.0 Loomis :	Emerging M ssoc. Large rger Interna tEEF Global d Hill Small Sayles High Manage s Price International Fotal Return Commodity Sayles High	larkets Equity cap Value stional Core Ec Real Estate S Cap Equity n Income A Loi r Detractor mational Bond n Inst! Real Ret Strat i Income A Loi	quity ecs I ad Waived TS Adv	10.00 10.00 10.00 10.00 10.00 10.00 10.00 Actual Weights 10.00 10.00 10.00	17.32 15.99 13.30 12.46 9.90 9.68 Portfolio Net Return 1.96 2.88 3.19	3.25 3.09 2.07 -0.06 -1.69 4.53 Relative Net Return 2.18 2.16 2.31 4.53	1.71 1.59 1.33 1.24 0.99 0.97 Portfolio Contribution 0.19 0.29 0.31 0.97	0.7 0.1 0.3 -0.0 -0.2 0.4 Actin Retu 0.0 0.2
US Small Cap Intl Equity US Fixed Inc US High Yield Fixed Inc Intl Fixed Inc	20.0 10.0 20.0 10.0 10.0	US Small Co Intl Equity US Fixed In US High Yie Intl Fixed Ir	o dd Fixed Inc	1	Lazard E Harris A Hansber DWS RR Diamon Loomis TOP 7 Holdings 1, Rowe 0,0 PIMCO 0 5,0 PIMCO 0 5,0 Loomis 0,0 Diamon 0,0 Diamon 0,0 Diamon	Emerging M ssoc. Large gyer Interna teEF Global d Hill Small Sayles High Manage s Price Inter Total Returr Commodity Sayles High d Hill Small	rational Bond In Institute Real Ret Strain Real Estate Scap Equity Income A Louise Detractor rational Bond Institute Real Ret Strain Income A Louise Detractor rational Bond Institute Real Ret Strain Income A Louise Detractor cap Equity	ecs I ad Waived FS Adv t Instl ad Waived	10.00 10.00 10.00 10.00 10.00 10.00 Weights 10.00 10.00 10.00 10.00	17.32 15.99 13.30 12.46 9.90 9.68 Portfolio Net Return 1.96 2.88 3.19 9.68 9.90	3.25 3.09 2.07 -0.06 -1.69 4.53 Relative Net Return 2.18 2.16 2.31 4.53	1.71 1.59 1.33 1.24 0.99 0.97 Portfolio Contribution 0.19 0.29 0.31 0.97	0.7 0.1 0.3 -0.0 -0.2 0.4 Activ Retur 0.0 0.2 0.4 -0.2
US Large Cap US Small Cap US Small Cap US Small Cap US High Yield Fixed Inc End Fixed Inc Real Citates	20.0 10.0 20.0 10.0 10.0	· US Small Co · Intl Equity • US Fixed In • US High Yie	o dd Fixed Inc	1	Harris A Harris A Hanse DWS RR Diamon Loomis: TOP 7 Holdings 16 7 T. Rowe 0.0 PIMCO 0 5.0 Loomis: 0.0 Diamonis: 0.0	Emerging M ssoc. Large riger Interna tieEF Global d Hill Small Sayles High Manage Price Inter Total Return Commodity Sayles High d Hill Small tieEF Global	larkets Equity cap Value stional Core Ec Real Estate S Cap Equity n Income A Loi r Detractor mational Bond n Inst! Real Ret Strat i Income A Loi	ecs I Adv Adv Inst! ad Waived ecs I	10.00 10.00 10.00 10.00 10.00 10.00 10.00 Actual Weights 10.00 10.00 10.00	17.32 15.99 13.30 12.46 9.90 9.68 Portfolio Net Return 1.96 2.88 3.19	3.25 3.09 2.07 -0.06 -1.69 4.53 Relative Net Return 2.18 2.16 2.31 4.53	1.71 1.59 1.33 1.24 0.99 0.97 Portfolio Contribution 0.19 0.29 0.31 0.97	0.7 0.1 0.3 -0.0 -0.2 0.4







Outline

- ► Introduction
- ► Manager Due Diligence
- ► Manager Selection
- ► Portfolio Construction
- ▶ Ongoing Monitoring

	Background	
•	Challenge	
	Research on Performance Persistence	
•	Research on Fund Characteristics	
-91		773
)RNINGSTAR®

Background

Challenge

- ► Active management is zero-sum game
 - superior investors earn positive alpha
 - ▶ inferior investors generate negative alpha
- ► Average actively managed fund doesn't capture alpha net of fees
- ▶ Good news is that academic research reveals manager skill may exist
- ► Challenge is to identify those superior managers beforehand and limit exposure to inferior managers

4



Background

Research on Performance Persistence

- ▶ Funds with highest alpha against returns-based style benchmark outperform
 - ▶ Ibbotson and Patel (2002)
- ▶ Evidence of persistence in alpha among separately managed accounts over 1 to 3-year periods
 - ► Peterson, Lachini, and Lam (2011)
- ► Selection of funds with higher past alpha and lower expenses significantly increases probability of identifying future superior managers
 - ► Harlow and Brown (2006)
- Significant persistence in alphas of top decile managers based on a bootstrap analysis that adjusts for non-normality in fund alphas
 - ► Kosowski, Timmermann, Wermers, and White (2006)



M DAIINICOTAD®

Background

Research on Fund Characteristics

- ► Funds with higher levels of manager ownership of funds' shares earned higher risk-adjusted returns relative to category peers.
 - ► Morningstar study of mutual fund stewardship (2011)
- ▶ A more positive assessment of a firm's culture led to better manager retention and better riskadjusted performance.
 - ► Morningstar stewardship study (2011)
- ► Funds with lower expense ratios tend to outperform.
 - ► Morningstar and Kinnel (2010)
- ▶ Active share is a significant predicator of future alpha
 - ► Cremers and Petajisto (2009)

U			IAIC)L	ININUUIAN

Background

Research on Fund Characteristics

- ► Evidence that more assets under management can be a negative factor for performance of separately managed accounts
 - ► Peterson, Lachini, and Lam (2011)
- ► Funds that hold contrarian stocks tend outperform herding managers based on their four-factor alpha that controls for the momentum effect
 - ► Wei, Wermers, and Yao (2009)
- ▶ Funds that invest in low liquidity and high momentum stocks outperform
 - ► Idzorek, Xiong, and Ibbotson (2011)

7



Manager Due Diligence

- ► Fundamental Research: The Five Pillars
- ► Manager Meetings and Notes
- ► Manager Research Analyst Team
- ► Global Fund Reports
- ► Analyst Medals
- ► New Directions



Manager Due Diligence

Fundamental Research—The Five Pillars



People

- ► Team quality / experience
- ► Team depth
- ► Team continuity
- ► Alignment of interests



Process

- ► Security selection/idea generation
- ► Valuation discipline
- ► Portfolio construction/risk management
- ► Capacity



Parent

- ► Structure/ Ownership
- ► Organization Stability / Financial Strength
- ► Culture / Stewardship
- ► Regulatory / Compliance



Performance

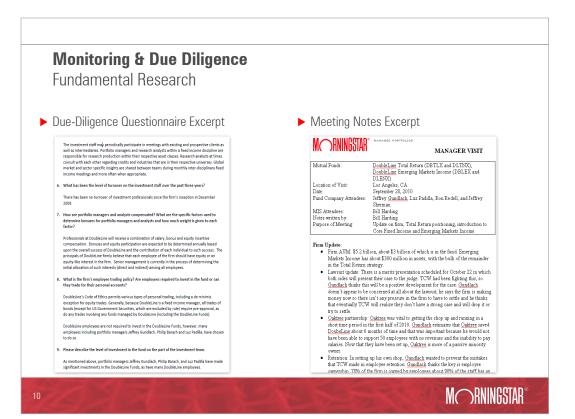
- ► Rolling riskadjusted returns vs. style benchmark
- ► Downside statistics
- ► Attribution



Price

► Expense ratio relative to peer group

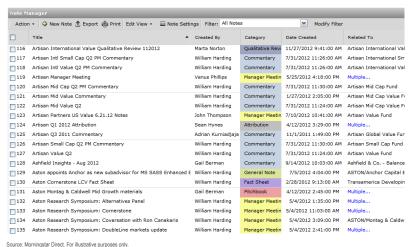
		M\(\tag{RNINGSTAR}^\epsilon\)



Manager Due Diligence

Notes Management

► Share notes with colleagues

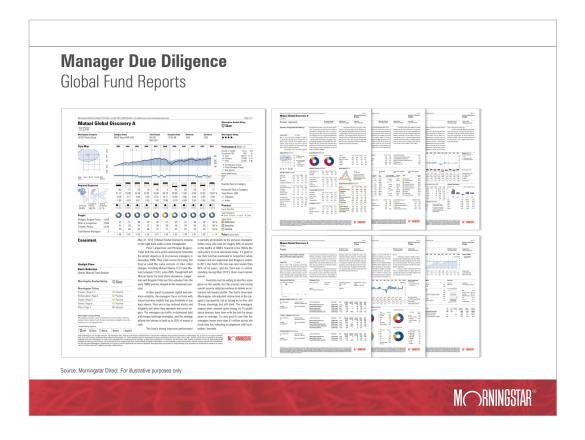


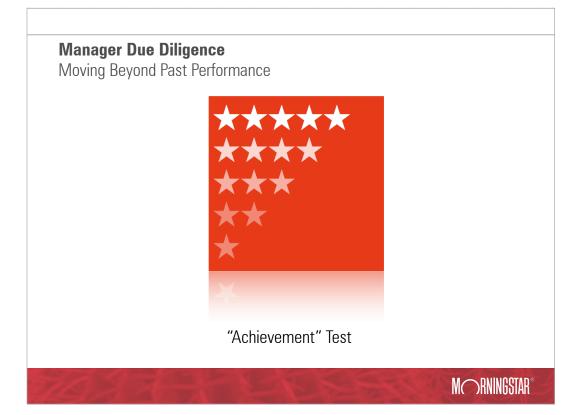


Manager Due Diligence Manager Research Analyst Team

- ► Formerly Fund Research
- ▶ 25 U.S. analysts
- ► Independent research and ratings

12 MORNINGSTAR®





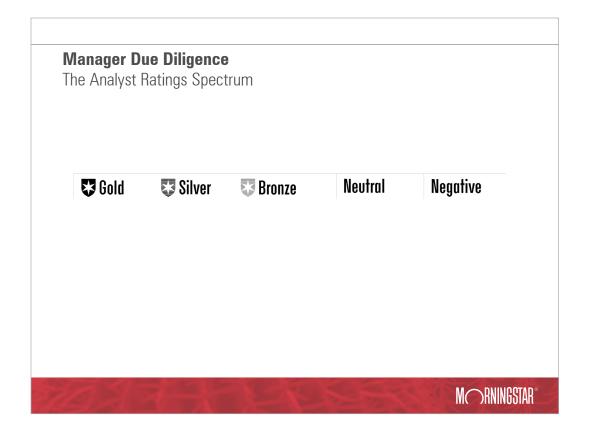
M RNINGSTAR

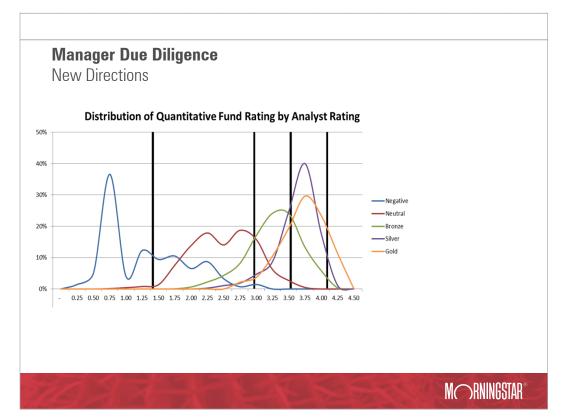
Manager Due Diligence

Moving Beyond Past Performance



"Aptitude" Test





Manager Selection

The Process











Quantitative Screening

- ► Selection Screening
- ► Manager Review Screening

Fundamental Analysis

- ► Morningstar core competence
- ► Managers' histories
- ► Style nuances
- ► Risks
- ► Risk Factor Analysis
- ► Reliability (Perf Consistency)
- ► Organizational strength

Lineup / Portfolio Fit

- ► Determine the role of manager in lineup
- ► Evaluate how managers complement one another

18					M\(\tag{RN}\)	INGSTAR*	

Manager Selection

- ▶ Determine the role each fund meant to serve in lineup or portfolio
 - ► Holdings-Based and Returns Based Style Analysis
 - ▶ to understand fund exposures
 - ► Common Holdings, Overlap, and Correlations
 - ▶ to examine interaction of funds
 - ► Risk Exposure
 - ▶ to monitor risk characteristics of portfolio and contribution by each fund
 - ▶ Optimization Techniques
 - ▶ to put together funds with attributes that maximizes the portfolio's return for given level of risk
- ► Construct the Portfolio

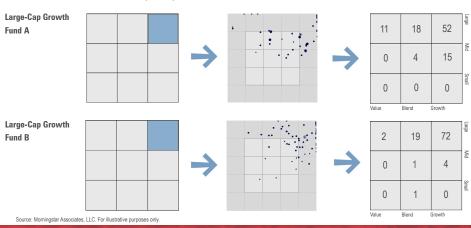
19



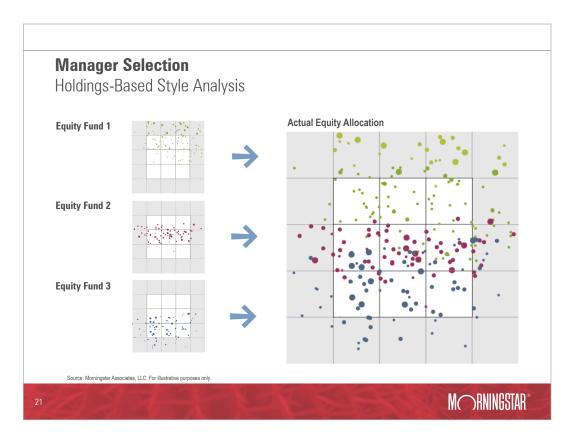
Manager Selection

Holdings-Based Style Analysis

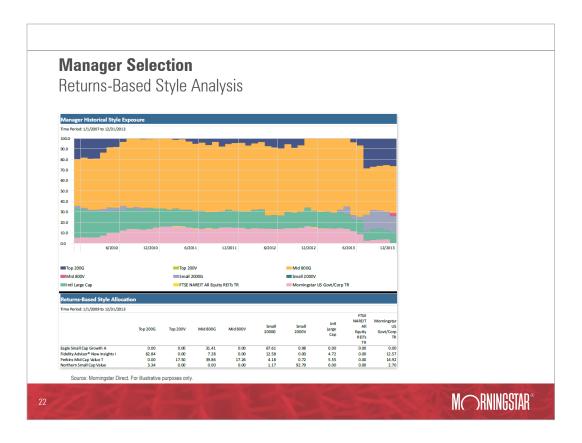
- ▶ No fund is style pure
- ► Each fund contributes to multiple style box allocations

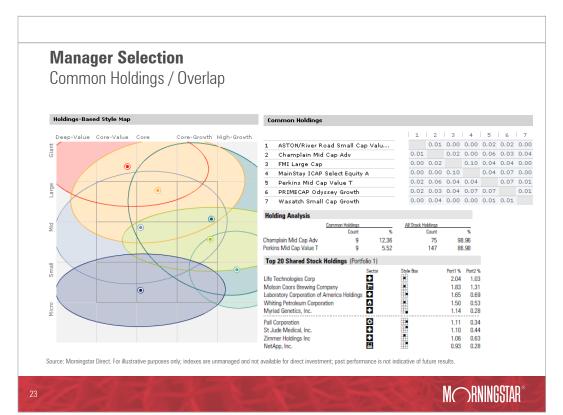


M RNINGSTAR®

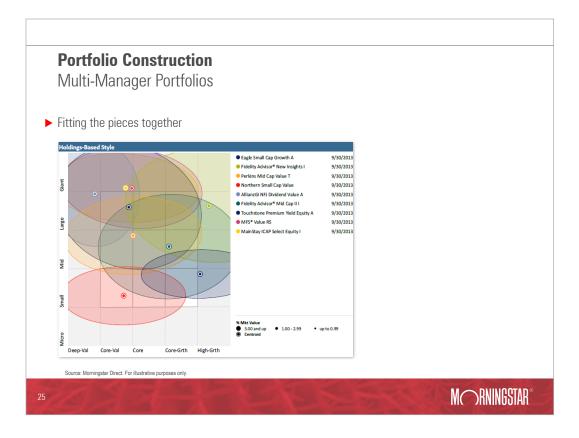


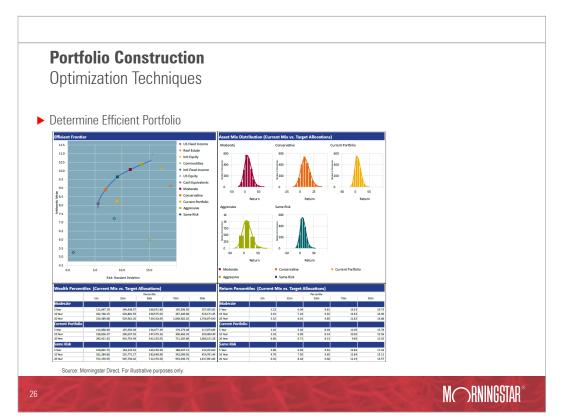
In Search of Skill:
A Consultant's Point of View on
Manager Selection





Manager Selection Correlation Time Range 1 Year ▼ Jan, 2013 - Dec, 2013 Currency US Dollar ▼ Frequency Monthly Source Data Default ▼ Period All ▼ Benchmark 1 2 3 4 5 6 7 8 9 10 | 11 1 DoubleLine Total Return Bond I 2 ASTON/River Road Independent Valu... 0.02 -0.24 0.26 3 Arbitrage I 0.54 0.76 0.23 4 Calamos Market Neutral Income I 5 Absolute Strategies I -0.01 -0.17 -0.46 -0.37 6 FPA New Income 0.94 -0.08 -0.33 0.41 0.13 7 IVA Worldwide A 0.71 0.47 -0.07 0.86 -0.29 0.53 0.50 0.51 -0.05 0.37 0.58 8 Driehaus Active Income 0.01 0.70 0.44 0.48 0.55 -0.19 0.25 0.60 0.43 9 PIMCO Commodity Real Ret Strat Instl Source: Morningstar Direct. For illustrative purposes only. M RNINGSTAR





Portfolio Construction

Portfolio Positioning

	Conserva	ntive	Moderat	е	Moderat	e Growth	Growth	
Asset Category	Target %	Current %						
Domestic Equity	23.50	24.50	32.00	34.00	43.50	46.35	60.00	64.60
Large-Cap	16.50	16.00	22.50	22.00	29.50	30.60	40.00	42.60
Small-/Mid-Cap	7.00	8.50	9.50	12.00	14.00	15.75	20.00	22.00
International Equity	9.50	7.75	15.00	12.00	21.50	17.60	33.00	25.40
Developed	7.50	5.65	11.50	8.50	16.00	12.00	23.00	17.40
Emerging	2.00	2.10	3.50	3.50	5.50	5.60	10.00	8.00
REITs	1.00	1.50	2.00	2.70	4.00	4.15	5.50	5.90
Alternatives*	2.00	2.00	2.00	1.70	2.00	2.00	1.50	1.60
Domestic Fixed-Income	54.00	55.80	41.00	42.35	21.50	23.10	_	2.50
Investment Grade	27.00	21.90	20.00	16.20	12.50	8.60	_	_
Inflation Adjusted	8.00	7.90	7.00	6.25	3.75	3.10	_	-
High Yield	5.00	10.00	5.00	8.50	3.75	4.40	_	_
Short-Term Bond (incl cash)	14.00	16.00	9.00	11.40	1.50	7.00	_	2.50
International Bond	10.00	8.20	8.00	7.20	7.50	6.80	_	
Developed	8.00	3.50	6.00	3.70	6.00	4.40	_	_
Emerging	2.00	4.70	2.00	3.50	1.50	2.40	_	_

Source: Morningstar Associates, LLC. Target allocations for illustration purposes and are subject to change without notice

M RNINGSTAR®



Ongoing Monitoring

Reasons to Replace a Manager

- ► Manager/investment team changes
- Organizational disruptions or concerns
- ► Strategy and/or style drift
- ► Changing portfolio or risk characteristics
- ► Asset bloat
- ▶ Performance doesn't meet expectations

28



Ongoing Monitoring

Investment Thesis

- ► Reviewing a fund for removal
 - ► Each fund has investment thesis
 - ▶ Performance/process/impairment issues trigger review
 - ▶ Open review—Evaluate in context of investment thesis
 - ▶ May set observation period and conditions necessary to retain
 - ► Make decision at end of period
 - ▶ Vetted by style team



Ongoing Monitoring

Toolkit

- ► Qualitative research
- ► Performance analysis and attribution
- ► Characteristics
- ▶ Holdings-based style analysis and fund assets
- ► Returns-based style analysis
- ► Active Share and Alpha
- ► Investment Scorecard

30			Mc	RNINGSTAR ®
				······

Ongoing Monitoring

Performance Analysis & Attribution

► Multiple Manager Comparison



Source: Morningstar Direct. For illustrative purposes only

31



Ongoing Monitoring

Performance Analysis & Attribution

▶ Single Manager Evaluation and Impact from Specific Sector



Source: Morningstar Direct. For illustrative purposes only.



Ongoing Monitoring

Characteristics

► Scatter Plot and Factor Exposure

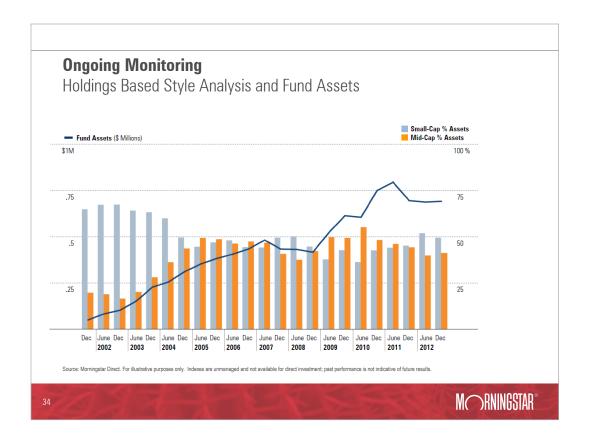


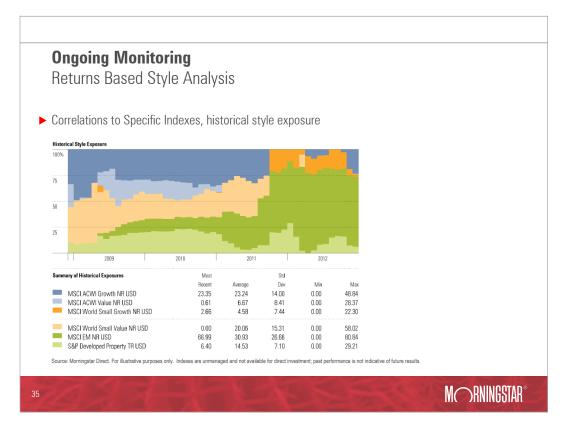
Source: Morningstar Direct. For illustrative purposes only.

3



In Search of Skill:
A Consultant's Point of View on
Manager Selection





Ongoing Monitoring—Discuss Active Share and Alpha Relationship between Alpha and Active Share 1 Year Alpha 1 Active Share's 100% 1 Ongoing Monitoring—Discuss 100% 1 Ongoing Monitoring 100

